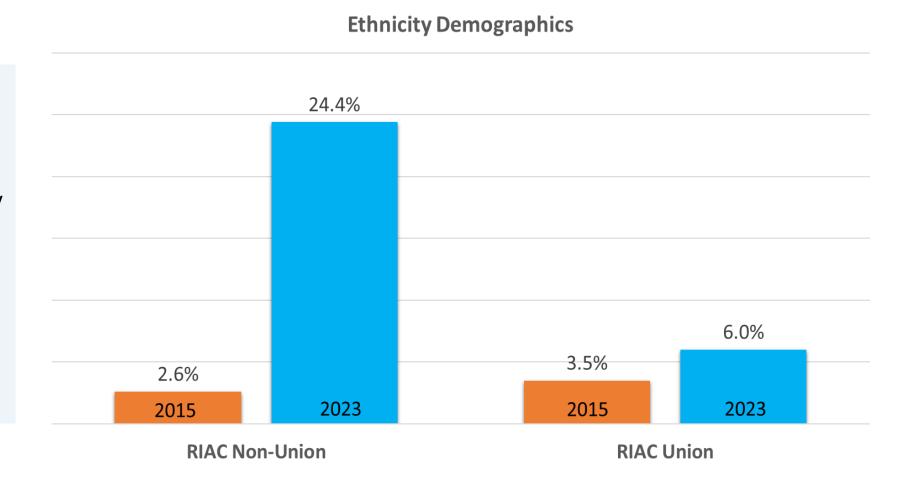


RIAC Success in Increasing Diversity in the Ranks

RIAC serves a diverse population of passengers. Our organization encourages diversity among its ranks. Since 2015, non-union diversity increased by 938% and the diversity in the union ranks increased by 171%.



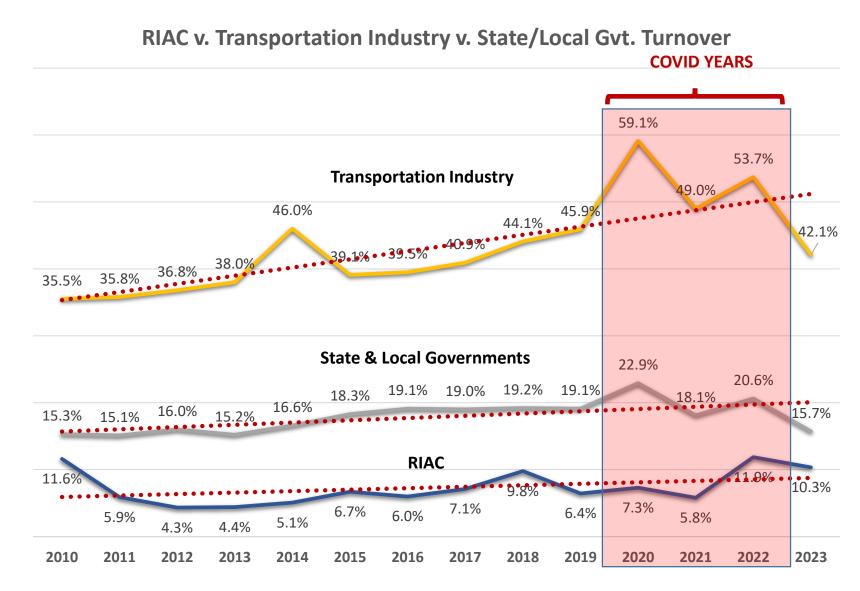
Source: RIAC

RIAC Has Less Turnover with Lower Trends

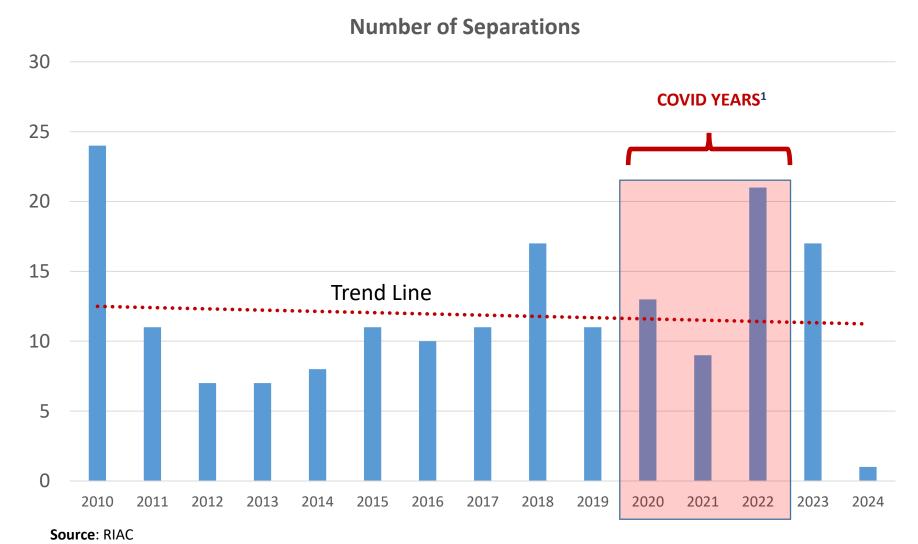
2010-23 turnover data indicates that transportation industry trended upward by **554%** that of RIAC and the State and Local governments trended upward by **154%** as compared to RIAC.

During covid years, transportation industry average for the three years was 649% higher than that of RIAC, while the state and local governments average for the three years was 247% higher than RIAC.

In 2023, Transportation industry was **408**% higher than RIAC and State and Local governments were **157**% higher.



RIAC's Number of Separations (Retirements, Departures etc.)



Note 1: Please see benchmarked information for Covid years on slide 3 of this report where data from US Bureau of Labor Statistics is discussed.

Analysis of Separations (Retirements, Departures etc.) for the Last Decade

Employees with Critical Feedback ¹

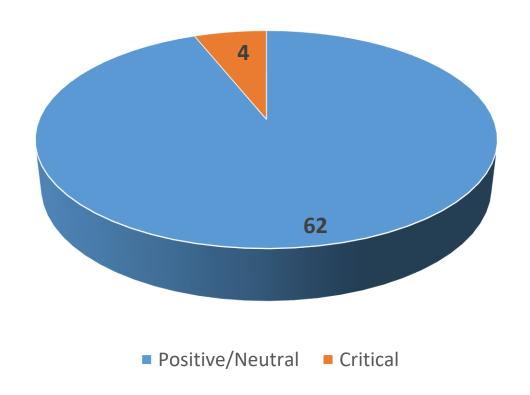
Name withheld, Deputy Fire Chief – Reported to Fire Chief

Name withheld, Fire Station Crewperson – Reported to Lieutenant at the Fire Station

Name withheld, Assistant Vice President of HR – Reported to Vice President, HR & Internal Legal Affairs

Name withheld, Vice President of Properties and Business Development – Reported to Senior Vice President and Chief Financial Officer

Analysis of Emails, Separation Notices Data 2014-23



Source: RIAC

Note 1: More information about the nature of separation cannot be provided without the employee's permission to release the employee file.