

DISADVANTAGED BUSINESS ENTERPRISE PLAN

Federal Fiscal Years 2021 - 2023 Small Hub Primary Airport

T.F. Green Airport (PVD) Warwick, Rhode Island

Block Island Airport (BID) New Shoreham, Rhode Island

Newport Airport (UUU) Middletown, Rhode Island

North Central Airport (SFZ) Smithfield, Rhode Island

Quonset Airport (OQU) North Kingstown, Rhode Island

Westerly Airport (WST) Westerly, Rhode Island

POLICY STATEMENT

Section 26.1, 26.23

Objectives/Policy Statement

The Rhode Island Airport Corporation (RIAC) operates T. F. Green, Quonset, North Central, Newport, Westerly and Block Island Airports. RIAC has established a Disadvantaged Business Enterprise (DBE) Program in accordance with regulations of the United States Department of Transportation (DOT), 49 CFR Part 26 (hereinafter referred to as Part 26). RIAC has received several grants for development at these airports located in the State of Rhode Island under the Airport Improvement Program (AIP), and as a condition of the grant agreement, RIAC signed an assurance that it will comply with Part 26. Attachment 1 provides a website address to Part 26 regulations. All reference sections indicated within the body of this document are directly correlated to the subsections found in Part 26.It is the policy of RIAC to ensure that DBEs, as defined in Part 26, have an equal opportunity to receive and participate in DOT-assisted contracts. It is also RIAC's policy to engage in the following actions on a continuing basis:

- Ensure nondiscrimination in the award and administration of DOT-assisted contracts:
- 2. Create a level playing field on which DBEs can compete fairly for DOT-assisted contracts;
- 3. Ensure the DBE Program is tailored in accordance with applicable law;
- 4. Ensure only firms that fully meet Part 26 eligibility standards are permitted to participate as
- Help remove barriers to the participation of DBEs in DOT-assisted contracts;
- 6. Promote the use of DBEs in all types of federally-assisted contracts and procurement activities:
- Assist in the development of firms that can compete successfully in the market place outside the DBE Program; and
- 8. Provide appropriate flexibility to recipients of Federal financial assistance in establishing and providing opportunities for DBEs.

Mr. Jeffrey P. Goulart, RIAC's Vice President of Finance and Business Development has been delegated as the DBE Liaison Officer. In that capacity, the Vice President of Finance and Business Development is responsible for implementing all aspects of the DBE Program. Implementation of the DBE Program is accorded the same priority as compliance with all other legal obligations incurred by RIAC in its financial assistance agreements with DOT.

RIAC has made this policy statement available to RIAC staff, and have prominently posted this policy statement on the company website for the DBE and non-DBE business community. RIAC has distributed a copy of this policy, via a link on our website, to the State of Rhode Island Office of Diversity, Equity & Opportunity (ODEO). ODEO is responsible for the certification of MBE's, WBE's, and DBE's in the State of Rhode Island.

President and CEO

GENERAL REQUIREMENTS

Section 26.1 Objectives

The objectives are elaborated in the policy statement on the first page of this program.

Section 26.3 Applicability

RIAC is the recipient of Federal airport funds authorized by 49 U.S.C. 47101, et seq.

Section 26.5 Definitions

RIAC will use terms in this program that have their meanings defined in Part 26, §26.5.

Section 26.7 Non-discrimination Requirements

RIAC will never exclude any person from participation in, deny any person the benefits of, or otherwise discriminate against anyone in connection with the award and performance of any contract covered by Part 26 on the basis of race, color, sex, or national origin.

In administering its DBE Program, RIAC will not, directly or through contractual or other arrangements, use criteria or methods of administration that have the effect of defeating or substantially impairing accomplishment of the objectives of the DBE Program with respect to individuals of a particular race, color, sex or national origin.

Section 26.11 Record Keeping Requirements

Reporting to DOT: 26.11(b)

RIAC will provide data about its DBE Program to the Department as directed by DOT operating administrations.

DBE participation will be reported to the Federal Aviation Administration (FAA) as follows:

RIAC will transmit to the FAA annually, by or before December 1, the information required for the "Uniform Report of DBE Awards or Commitments and Payments", as described in Appendix B to Part 26. RIAC will similarly report the required information about participating DBE firms. All reporting will be done through the DBE Connect official reporting system, or another format acceptable to the FAA as instructed thereby.

Bidders List: 26.11(c) & 26.53(b)

RIAC has a bidders list which includes information from any Consultant, Contractor or other firm wishing to be notified of pending solicitations (regardless of funding source). Additionally, Consultants, Contractors, and other firms are added to this list if they respond to a federally funded solicitation. RIAC also has a listing of all approved DBE's certified in the State of Rhode Island. This listing is from the website of the ODEO and is used in calculating overall DBE goals.

RIAC will collect this information in the following ways:

- 1. Inclusion of a contract clause requiring prime bidders to report the name, address, type of business, and DBE non-DBE status of all firms who quote to them on subcontracted items during the bidding process.
- 2. RIAC, or their representatives, will collect the data submitted in Step 1 and may collect additional information from the DBE firms, as well as non-DBE primes and subcontractors though various other means.
- 3. Interested parties may sign up to be notified of procurement opportunities on the RIAC website at www.pvdairport.com/corporate/procurement Some of the information required includes business and contact information.

Section 26.13 Federal Financial Assistance Agreement

RIAC has signed the following assurances, applicable to all DOT-assisted contracts and their administration:

<u>Assurance:</u> Each financial assistance agreement RIAC signs with a DOT operating administration (or a primary recipient) will include the following assurance:

RIAC shall not discriminate on the basis of race, color, national origin, or sex in the award and performance of any DOT-assisted contract or in the administration of its DBE Program or the requirements of Part 26. RIAC shall take all necessary and reasonable steps under Part 26 to ensure nondiscrimination in the award and administration of DOT-assisted contracts. RIAC's DBE Program, as required by Part 26 and as approved by DOT, is incorporated by reference in this agreement. Implementation of this program is a legal obligation and failure to carry out its terms shall be treated as a violation of this agreement. Upon notification to RIAC of its failure to carry out its approved program, the Department may impose sanctions as provided for under Part 26 and may, in appropriate cases, refer the matter for enforcement under 18 U.S.C. 1001 and/or the Program Fraud Civil Remedies Act of 1986 (31 U.S.C. 3801 et seq.).

<u>Contract Assurance:</u> RIAC will ensure that the following clause is included in every DOT-funded contract and subcontract:

The contractor, sub-recipient, or subcontractor shall not discriminate on the basis of race, color, national origin, or sex in the performance of this contract. The contractor shall carry out applicable requirements of Part 26 in the award and administration of DOT-assisted contracts. Failure by the contractor to carry out these requirements is a material breach of this contract, which may result in the termination of this contract or such other remedy as RIAC deems appropriate, which may include, but is not limited to: (1) Withholding monthly progress payments; (2) Assessing sanctions; (3) Liquidated damages; and/or (4) Disqualifying the contractor from future bidding as non-responsible.

<u>ADMINISTRATIVE REQUIREMENTS</u>

Section 26.21 DBE Program Updates

RIAC is required to have a DBE program meeting the requirements of this part as it will receive grants for airport planning or development and will award prime contracts, cumulative total value of which exceeds \$250,000 in FAA funds in a federal fiscal year. RIAC is not eligible to receive DOT financial assistance unless the FAA has approved this DBE program and is in compliance with it and this part. RIAC will continue to carry out this program until all funds from FAA financial assistance have been expended. RIAC does not have to submit regular updates of this program, as long as it remains in compliance. However, RIAC will submit significant changes in the program for approval, including those required by regulatory updates.

Section 26.23 Policy Statement

The Policy Statement is elaborated on the first page of this DBE Program.

Section 26.25 DBE Liaison Officer (DBELO)

RIAC has designated the following individual as our DBE Liaison Officer (DBELO):

Mr. Jeffrey P. Goulart
Vice President of Finance and Business Development
Rhode Island Airport Corporation
T. F. Green Airport
2000 Post Road Warwick, RI 02886-1533

Phone: 401-691-2233; Email: jgoulart@pvdairport.com

In that capacity, the DBELO is responsible for implementing all aspects of the DBE program and ensuring that RIAC complies with all provisions of Part 26. The DBELO has direct, independent access to Iftikhar Ahmad, President and CEO concerning DBE Program matters. An organizational chart displaying the DBELO's position in the organization included in **Attachment 2** to this program.

The DBELO is responsible for developing, implementing and monitoring the DBE Program, in coordination with other appropriate officials. The DBELO has a staff of one to assist in the administration of the program. The duties and responsibilities include the following:

- Statistical data and other information that may be required by DOT, FAA, or the State is compiled and reported;
- Third party contracts and purchase requisitions are reviewed for compliance with this program;
- Departments work together to set overall annual goals;
- Bid notices and requests for proposals are made available to DBEs in a timely manner;
- Contracts and procurements are reviewed to ensure DBE goals are included in solicitations (both race-neutral methods and contract specific goals) and results are monitored:
- RIAC's progress toward goal attainment is analyzed, and if necessary, ways to improve progress are identified;
- Appropriate RIAC personnel participates in pre-bid meetings;
- The President and CEO is advised on DBE matters and achievements;

- Contractor compliance with good faith efforts is reviewed by appropriate management (i.e. legal counsel, project manager, etc.);
- Personnel participate in DBE training and seminars, as required;
- Outreach to DBEs and community organizations is provided to advise them of opportunities, as needed;
- Compliance with the DBE Program is monitored.

Section 26.27 DBE Financial Institutions

RIAC's policy with the State of Rhode Island, Department of Administration, Office of Diversity, Equity, and Opportunity (ODEO) is to investigate the full extent of services offered by financial institutions owned and controlled by socially and economically disadvantaged individuals in the community, to make reasonable efforts to use these institutions, and to encourage prime contractors on DOT-assisted contracts to use these institutions.

RIAC has contacted the ODEO regarding the location of known DBE financial institutions. Currently no financial institutions doing business in the State of Rhode Island have been identified or have undergone DBE certification by the ODEO.

Section 26.29 Prompt Payment Mechanisms

RIAC requires that all subcontractors performing work on DOT-assisted contracts shall be promptly paid for work performed pursuant to their agreements, in accordance with all relevant federal, state, and local law.

In accordance with 49 CFR §26.29, RIAC established a contract clause implementing this requirement and requires prime contractors to pay subcontractors for satisfactory performance of their contracts no later than 30 days from the prime contractor's receipt of each payment from RIAC.

RIAC includes the following clause in each DOT-assisted prime contract:

The prime contractor agrees to pay each subcontractor under this prime contract for satisfactory performance of its contract no later than 30 days from the receipt of each payment the prime contractor receives from RIAC. The prime contractor agrees further to return retainage payments to each subcontractor within 30 days after the subcontractor's work is satisfactorily completed. Any delay or postponement of payment from the above referenced time frame may occur only for good cause. This clause applies to both DBE and non-DBE subcontractors.

Section 26.31 Directory

RIAC is a non-certifying member of the Rhode Island Unified Certification Program (UCP). RIAC uses the State of Rhode Island's DBE Directory, maintained by ODEO. The directory identifies all firms eligible to participate as DBEs. The directory lists the firm's name, address, phone number, and the type of work the firm has been certified to perform as a DBE. In addition, the directory lists each type of work for which a firm is eligible to be certified by using the most specific NAICS code available to describe each type of work. An updated directory may be obtained at http://odeo.ri.gov/offices/mbeco/dbe-results.php or upon written request to the RIAC DBELO. The Directory may be found in **Attachment 3** to this program.

Section 26.33 Over-concentration

RIAC has not identified that over-concentration exists in the types of work that DBE's perform.

Section 26.35 Business Development Programs

RIAC has not established a Business Development Program.

Section 26.37 Monitoring Responsibilities

RIAC implements and carries out appropriate mechanisms to ensure compliance with Part 26 program requirements by all program participants, including prompt payment, and describes and set forth these mechanisms in RIAC's DBE program.

Monitoring payments to DBEs and Non-DBEs

RIAC will take the following monitoring and enforcement mechanisms to ensure compliance with Part 26.

- We will bring to the attention of the DOT any false, fraudulent, or dishonest conduct in connection with the program, so that DOT can take the steps (e.g., referral to the Department of Justice for criminal prosecution, referral to the DOT Inspector General, action under suspension and debarment of Program Fraud and Civil Penalties rules) provided in Part 26.107.
- RIAC will also consider similar action under its own legal authorities, including responsibility determinations in future contracts. RIAC will consider all available and appropriate legal remedies that include, but are not limited to, liquidated damages provisions, suspension and/or termination of contracts, and debarment, depending on the non-compliance issue.
- 3. RIAC will also provide a monitoring and enforcement mechanism to verify that work committed to DBEs at contract award is actually performed by the DBEs to which the work was committed. RIAC verifies DBE presence through a Resident Engineer that takes daily log notes and performs work site monitoring.
- 4. RIAC will keep a running tally (reports from prime contractors) of actual payments to DBE firms for work committed to them at the time of contract award. These reports are due to RIAC as part of the invoice submission process.
- 5. RIAC may perform interim audits of contract payments to DBEs. The audit will review payments to DBE subcontractors to ensure the actual amount paid to DBE subcontractors equals or exceeds the dollar amounts reported. In our reports of DBE participation to DOT we will show both commitments and attainments, as required by the DOT uniform reporting form.
- 6. RIAC has established a mechanism to ensure prompt payment and return of retainage, as part of its DBE program, a contract clause providing that the prime contractor will not be reimbursed for work performed by subcontractors unless and until the prime contractor ensures that subcontractors are promptly paid for the work they have performed.

7. Pursuant to Sec. 157 of the FAA Reauthorization Act of 2018, all complaints related to prompt payment will be reported in a format acceptable to the FAA, including the nature and origin of the complaint and its resolution.

RIAC requires prime contractors to include written certification in conjunction with monitoring contract performance through documenting payments to DBEs for three years following the performance of the contract. These records will be made available to any authorized representative of RIAC or DOT for inspection upon request. This reporting requirement also extends to any certified DBE subcontractor.

Section 26.39 Fostering Small Business Participation

RIAC has created a Small Business element to structure contracting requirements to facilitate competition by small business concerns, taking all reasonable steps to eliminate obstacles to their participation, including unnecessary and unjustified bundling of contract requirements that may preclude small business participation in procurements as prime contractors or subcontractors.

RIACs small business program element is incorporated as **Attachment 4** to this DBE Program. RIAC will actively implement the program elements to foster small business participation; doing so is a requirement of good faith implementation of our DBE Program.

GOALS, GOOD FAITH EFFORTS, AND COUNTING

Section 26.43 Set-asides or Quotas

RIAC does not use quotas in any way in the administration of this DBE Program.

Section 26.45 Overall Goals

RIAC will establish an overall DBE goal covering a three-year federal fiscal year period if it anticipates awarding DOT-funded prime contracts the cumulative total value of which exceeds \$250,000 in DOT funds during any one or more of the reporting fiscal years within the three-year goal period. In accordance with §26.45(f), RIAC will submit its Overall Three-year DBE Goal to the FAA by August 1st of the year in which the goal is due, as required by the schedule established by and posted to the website of the FAA provided below:

https://www.faa.gov/about/office_org/headquarters_offices/acr/bus_ent_program/media/DBE% 20and%20ACDBE%20Reporting%20Requirements%20for%20Airport%20Grant%20Recipients.pdf

The DBE goals will be established in accordance with the 2-step process as specified in 49 CFR Part 26.45. If RIAC does not anticipate awarding prime contracts the cumulative total value of which exceeds \$250,000 in DOT funds during any of the years within the three-year reporting period, an overall goal will not be developed. However, this DBE Program will remain in effect and RIAC will seek to fulfill the objectives outlined in 49 CFR Part 26.1.

(c) *Step 1.* The first step is to determine a base figure for the relative availability of DBEs in the market area. RIAC will use the DBE Directory information and Census Bureau Data as a method to determine the base figure.

RIAC understands that the exclusive use of a list of prequalified contractors or plan holders, or a bidders list that does not comply with the requirements of paragraph (c)(2) of this section (above), is not an acceptable alternative means of determining the availability of DBEs.

(d) Step 2. The second step is to adjust, if necessary, the "base figure" percentage from Step 1 so that it reflects as accurately as possible the DBE participation the recipient would expect in the absence of discrimination. Adjustments may be made based on past participation, information from a disparity study (to the extent it is not already accounted for in the base goal), and/or information about barriers to entry to past competitiveness of DBEs on contracts. RIAC will examine all of the evidence available in its jurisdiction to determine what adjustment, if any, is needed. If the evidence does not suggest an adjustment is necessary, then no adjustment shall be made.

Any methodology selected will be based on demonstrable evidence of local market conditions and be designed to ultimately attain a goal that is rationally related to the relative availability of DBEs in the RIAC market.

26.45 (g)(1) In establishing the overall goal, RIAC will provide for consultation and publication. This includes consultation with minority, women's and general contractor groups, community organizations, and other officials or organizations which could be expected to have information concerning the availability of disadvantaged and non-disadvantaged businesses, the effects of discrimination on opportunities for DBEs, and RIAC's efforts to establish a level playing field for the participation of DBEs. The consultation will include a scheduled, direct, interactive exchange (e.g., a face-to-face meeting, video conference, teleconference) with as many interested stakeholders as possible focused on obtaining information relevant to RIAC's goal setting process, and it will occur before we are required to submit our goal methodology to the operating administration for review pursuant to paragraph (f) of this section. RIAC will document in the goal submission the consultation process that RIAC engaged in. Notwithstanding paragraph (f)(4) of this section, RIAC will not implement our proposed goal until we have complied with this requirement.

In addition, RIAC will publish a notice announcing the proposed overall goal before submission to the FAA on August 1st. The notice will be posted on RIAC's official internet web site and may be posted in any other sources (e.g., minority-focused media, trade association publications). If the proposed goal changes following review by the FAA, the revised goal will be posted on our official internet web site. RIAC will inform the public that the proposed overall goal and its rationale are available for inspection during normal business hours at RIAC's principal office and that RIAC and the FAA will accept comments on the goals for 30 days from the date of the notice. Notice of the comment period will include the addresses to which comments may be sent (including offices and websites) where the proposal may be reviewed. The public comment period will not extend the August 1st deadline.

Our Overall Three-Year DBE Goal submission to the FAA will include a summary of information and comments received, if any, during this public participation process and RIAC responses.

RIAC will begin using the overall goal on October 1 of the relevant period, unless other instructions from the FAA have been received.

Project Goals

If permitted or required by the FAA, an overall goal may be expressed as a percentage of funds for a particular grant or project or group of grants and/or projects, including entire projects. Like other overall goals, a project goal may be adjusted to reflect changed circumstances, with the concurrence of the appropriate operating administration. A project goal is an overall goal, and must meet all the substantive and procedural requirements of this section pertaining to overall goals. A project goal covers the entire length of the project to which it applies. The project goal will include a projection of the DBE participation anticipated to be obtained during each fiscal year covered by the project goal. The funds for the project to which the project goal pertains are separated from the base from which the regular overall goal, applicable to contracts not part of the project covered by a project goal, is calculated.

If RIAC establishes a goal on a project basis, we will begin using our goal by the time of the first solicitation for a DOT assisted contract for the project.

Prior Operating Administration Concurrent

RIAC understands that prior FAA concurrence with the overall goal is not required. However, if the FAA's review suggests that the overall goal has not been correctly calculated or that the method for calculating goals is inadequate, the FAA may, after consultation, adjust the overall goal or require that the goal be adjusted by RIAC. The adjusted overall goal is binding. In evaluating the adequacy or soundness of the methodology used to derive the overall goal, the U.S. DOT operating administration will be guided by the goal setting principles and best practices identified by the Department in guidance issued pursuant to § 26.9.

A description of the methodology to calculate the overall goal and the goal calculations can be found in **Attachment 5** to this program.

Section 26.47 Failure to meet overall goals

RIAC cannot be penalized, or treated by the Department as being in noncompliance with Part 26, because DBE participation falls short of an overall goal, unless RIAC fails to administer its DBE program in good faith.

RIAC will maintain an approved DBE Program and overall DBE goal, if applicable, as well as administer our DBE Program in good faith to be considered to be in compliance with this part.

If RIAC awards and commitments shown on the Uniform Report of Awards or Commitments and Payments at the end of any fiscal year are less than the overall goal applicable to that fiscal year, the following actions will be followed in order to be regarded by the Department as implementing your DBE program in good faith:

- (1) Analyze in detail the reasons for the difference between the overall goal and our awards and commitments in that fiscal year;
- (2) Establish specific steps and milestones to correct the problems identified in the analysis and to enable the goal for the new fiscal year to be fully met.

Section 26.51 Means Recipients Use to Meet Overall Goals

Breakout of Estimated Race-Neutral and Race-Conscious Participation

(a) RIAC will meet the maximum feasible portion of its overall goal by using race-neutral means of facilitating race-neutral DBE participation. Race-neutral DBE participation includes any time a DBE wins a prime contract through customary competitive procurement procedures or is awarded a subcontract on a prime contract that does not carry a DBE contract goal.

Race-neutral means include, but are not limited to the following:

- (1) Arranging solicitations, times for the presentation of bids, quantities, specifications, and delivery schedules in ways that facilitate participation by DBEs and other small businesses and by making contracts more accessible to small businesses, by means such as those provided under §26.39 of this part.
- (2) Providing assistance in overcoming limitations such as inability to obtain bonding or financing (e.g., by such means as simplifying the bonding process, reducing bonding requirements, eliminating the impact of surety costs from bids, and providing services to help DBEs, and other small businesses, obtain bonding and financing);
- (3) Providing technical assistance and other services;
- (4) Carrying out information and communications programs on contracting procedures and specific contract opportunities (e.g., ensuring the inclusion of DBEs, and other small businesses, on recipient mailing lists for bidders; ensuring the dissemination to bidders on prime contracts of lists of potential subcontractors; provision of information in languages other than English, where appropriate);
- (5) Implementing a supportive services program to develop and improve immediate and long-term business management, record keeping, and financial and accounting capability for DBEs and other small businesses;
- (6) Providing services to help DBEs, and other small businesses, improve long-term development, increase opportunities to participate in a variety of kinds of work, handle increasingly significant projects, and achieve eventual self-sufficiency;
- (7) Establishing a program to assist new, start-up firms, particularly in fields in which DBE participation has historically been low;
- (8) Ensuring distribution of your DBE directory, through print and electronic means, to the widest feasible universe of potential prime contractors; and
- (9) Assisting DBEs, and other small businesses, to develop their capability to utilize emerging technology and conduct business through electronic media.

The breakout of estimated race-neutral and race-conscious participation can be found in **Attachment 5** to this program.

RIAC will arrange solicitations, times for the presentation of bids, quantities, specifications, and

delivery schedules in ways that facilitate participation by DBE's and other small businesses and by making contracts more accessible to small businesses, by means such as those provided under §26.39.

Contract Goals

If the approved projection under paragraph (c) of §26.51 estimates that the entire overall goal for a given year can be met through race-neutral means, contract goals will not be set during that year, unless the use of contract goals becomes necessary in order meet the overall goal.

RIAC will establish contract goals only on those DOT-assisted contracts that have subcontracting possibilities. RIAC need not establish a contract goal on every such contract, and the size of contract goals will be adapted to the circumstances of each such contract (e.g., type and location of work, availability of DBEs to perform the particular type of work).

Contract goals will be expressed as a percentage of the federal share of a DOT-assisted contract.

Section 26.53 Good Faith Efforts Procedures in Situations where there are Contract Goals

<u>Demonstration of good faith efforts (pre-award)</u>

In cases where a contract goal has been established, the contract in question will only be awarded to a bidder/offeror that has made good faith efforts to meet the contract goal. The bidder/offeror can demonstrate that it has made good faith efforts by either meeting the contract goal or documenting that it has made adequate good faith efforts to do so. Examples of good faith efforts are found in Appendix A to Part 26.

Mr. Jeffrey P. Goulart, Vice President of Finance and Business Development or designee is responsible for determining whether a bidder/offeror has not met the contract goal has documented sufficient good faith efforts to be regarded as responsible.

RIAC will ensure that all information is complete and accurate and adequately documents the bidder's/offeror's good faith efforts before RIAC commits to the performance of the contract by the bidder/offeror.

In all solicitations for DOT-assisted contracts for which a contract goal has been established, the following information will be required of every bidder/offeror:

- (1) Award of the contract will be conditioned on meeting the requirements of this section;
- (2) All bidders or offerors will be required to submit the following information to the recipient, at the time provided in paragraph (3) of this section:
 - (i) The names and addresses of DBE firms that will participate in the contract;
 - (ii) A description of the work that each DBE will perform. To count toward meeting a goal, each DBE firm must be certified in a NAICS code applicable to the kind of work the firm would perform on the contract;
 - (iii) The dollar amount of the participation of each DBE firm participating;
 - (iv) Written documentation of the bidder/offeror's commitment to use a DBE subcontractor whose participation it submits to meet a contract goal; and

- (v) Written confirmation from each listed DBE firm that it is participating in the contract in the kind and amount of work provided in the prime contractor's commitment.
- (vi) If the contract goal is not met, evidence of good faith efforts (as elaborated in Appendix A of Part 26). The documentation of good faith efforts must include copies of each DBE and non-DBE subcontractor quote submitted to the bidder when a non-DBE subcontractor was selected over a DBE for work on the contract; and
- (3) The bidder/offeror will be required to present the information stipulated in paragraph (2) of this section:
- (4) No later than 5 days after bid opening as a matter of responsibility:

 Provided that, in a negotiated procurement, including a design-build procurement, the bidder/offeror may make a contractually binding commitment to meet the goal at the time of bid submission or the presentation of initial proposals but provide the information required by paragraph (2) of this section before the final selection for the contract is made by the recipient.

Administrative Reconsideration

Within 7 business days of being informed by RIAC that a bidder/offeror is not responsible because a bidder/offeror has not documented sufficient good faith efforts, a bidder/offeror may request administrative reconsideration. Bidder/offeror should make this request in writing to the following reconsideration official:

General Counsel Rhode Island Airport Corporation 2000 Post Road Warwick, RI 02886

An informational copy of this request should be sent to:

Iftikhar Ahmad
President and CEO
Rhode Island Airport Corporation
2000 Post Road
Warwick, RI 02886

The reconsideration official will not have played any role in the original determination that the bidder/offeror did not document sufficient good faith efforts.

As part of this reconsideration, the bidder/offeror will have the opportunity to provide written documentation or argument concerning the issue of whether it met the goal or made adequate good faith efforts to do so. The bidder/offeror will have the opportunity to meet in person with RIAC's reconsideration official to discuss the issue of whether it met the goal or made adequate good faith efforts to do so. The reconsideration official will send the bidder/offeror a written decision on reconsideration, explaining the basis for finding that the bidder did or did not meet the goal or make adequate good faith efforts to do so. A copy of the decision will be provided to RIAC. The result of the reconsideration process is not administratively appealable to the DOT.

Good Faith Efforts procedural requirements (post-solicitation)

RIAC will require the contractor that is awarded the contract to make available upon request a copy of all DBE subcontracts. The subcontractor shall ensure that all subcontracts or an agreement with DBEs to supply labor or materials require that the subcontract and all lower tier subcontractors be performed in accordance with this Part's provisions.

RIAC will require that a prime contractor not terminate a DBE subcontractor (or an approved substitute DBE firm) without RIAC's prior written consent. This includes, but not limited to, instances in which a prime contractor seeks to perform work originally designated for a DBE subcontractor with its own forces or those of an affiliate, a non-DBE firm, or with another DBE firm.

RIAC will provide such written consent only if RIAC agrees, for reasons stated in the concurrence document, that the prime contractor has good cause to terminate the DBE firm. For purposes of this paragraph, good cause includes the following circumstances:

- (1) The listed DBE subcontractor fails or refuses to execute a written contract;
- (2) The listed DBE subcontractor fails or refuses to perform the work of its subcontract in a way consistent with normal industry standards. Provided however, that good cause does not exist if the failure or refusal of the DBE subcontractor to perform its work on the subcontract results from the bad faith or discriminatory action of the prime contractor;
- (3) The listed DBE subcontractor fails or refuses to meet the prime contractor's reasonable, non-discriminatory bond requirements.
- (4) The listed DBE subcontractor becomes bankrupt, insolvent, or exhibits credit unworthiness:
- (5) The listed DBE subcontractor is ineligible to work on public works projects because of suspension and debarment proceedings pursuant to 2 CFR Parts 180, 215 and 1,200 or applicable state law;
- (6) RIAC has determined that the listed DBE subcontractor is not a responsible contractor:
- (7) The listed DBE subcontractor voluntarily withdraws from the project and provides to RIAC written notice of its withdrawal;
- (8) The listed DBE is ineligible to receive DBE credit for the type of work required;
- (9) A DBE owner dies or becomes disabled with the result that the listed DBE contractor is unable to complete its work on the contract;
- (10) Other documented good cause that we have determined compels the termination of the DBE subcontractor. Provided, that good cause does not exist if the prime contractor seeks to terminate a DBE it relied upon to obtain the contract so that the prime contractor can self-perform the work for which the DBE contractor was engaged or so that the prime contractor can substitute another DBE or non-DBE contractor after contract award.

Before transmitting to RIAC a request to terminate and/or substitute a DBE subcontractor, the prime contractor must give notice in writing to the DBE subcontractor, with a copy to RIAC, of its intent to request to terminate and/or substitute, and the reason for the request.

The prime contractor must give the DBE five days to respond to the prime contractor's notice and advise RIAC and the prime contractor of the reasons, if any, why it objects to the proposed termination of its subcontract and why we should not approve the prime contractor's action. If

required in a particular case as a matter of public necessity (e.g., safety), RIAC may provide a response period shorter than five days.

In addition to post-award terminations, the provisions of this section apply to pre-award deletions of or substitutions for DBE firms put forward by offerors in negotiated procurements.

Each prime contract will include a provision stating:

The contractor shall utilize the specific DBEs listed in the contractor's bid/solicitation response to perform the work and supply the materials for which each is listed unless the contractor obtains prior written consent of RIAC as provided in 49 CFR Part 26, §26.53(f). Unless such consent is provided, the contractor shall not be entitled to any payment for work or material unless it is performed or supplied by the listed DBE.

RIAC will require a contractor to make good faith efforts to replace a DBE that is terminated or has otherwise failed to complete its work on a contract with another certified DBE. These good faith efforts shall be directed at finding another DBE to perform at least the same amount of work under the contract as the DBE that was terminated, to the extent needed to meet the contract goal that we established for the procurement. The good faith efforts shall be documented by the contractor. RIAC will require the prime contractor to notify the DBE Liaison Officer immediately of the DBE's inability or unwillingness to perform and provide reasonable documentation.

If RIAC requests documentation from the contractor under this provision, the contractor shall submit the documentation to RIAC within 7 days, which may be extended for an additional 7 days if necessary at the request of the contractor, and the recipient shall provide a written determination to the contractor stating whether or not good faith efforts have been demonstrated.

RIAC will include in each prime contract the contract clause required by § 26.13(b) stating that failure by the contractor to carry out the requirements of this part is a material breach of the contract and may result in the termination of the contract or such other remedies set forth in that section that we deem appropriate if the prime contractor fails to comply with the requirements of this section.

If the contractor fails or refuses to comply in the time specified, RIAC will issue an order stopping all or part of payment/work until satisfactory action has been taken. If the contractor still fails to comply, RIAC may issue a termination for default proceeding.

Section 26.55 Counting DBE Participation

RIAC will count DBE participation toward overall and contract goals as provided in 49 CFR Part 26.55. RIAC will not count the participation of a DBE subcontract toward a contractor's final compliance with its DBE obligations on a contract until the amount being counted has actually been paid to the DBE.

In the case of post-award substitutions or additions, if a firm is not currently certified as a DBE in accordance with the standards of subpart D of this part at the time of the execution of the contract, the firm's participation will not be counted toward any DBE goals, except as provided for in §26.87(j).

Pursuant to Sec. 150 of the FAA Reauthorization Act of 2018, DBE firms certified with NAICS code 237310 that exceed the business size standard in § 26.65(b) will remain eligible for DBE credit for work in that category as long as they do not exceed the small business size standard for that category, as adjusted by the United States Small Business Administration.

SUBPART D - CERTIFICATION STANDARDS

Section 26.61 – 26.73 Certification Process

RIAC is a non-certifying member of the State of Rhode Island Unified Certification Program (UCP). The Rhode Island UCP will use the certification standards of Subpart D of Part 26 to determine the eligibility of firms to participate as DBEs in DOT-assisted contracts. To be certified as a DBE, a firm must meet all certification eligibility standards. Certifying Rhode Island UCP members make all certification decisions based on the facts as a whole.

RIAC will use the ODEO for RIAC's DBE Certification Process. For information about the certification process or to apply for certification, firms should contact:

Rhode Island Department of Administration
State of Rhode Island Office of Diversity, Equity & Opportunity
Minority Business Enterprise Compliance Office (MBECO)
One Capitol Hill
Providence, RI 02908
Website: http://odeo.ri.gov/offices/mbeco/

SUBPART E - CERTIFICATION PROCEDURES

Section 26.81 Unified Certification Program

RIAC has entered into a Memorandum of Understanding (MOU) with the Rhode Island Department of Transportation (RIDOT), Rhode Island Public Transit Authority (RIPTA) and the Rhode Island Department of Administration (RIDOA) for the establishment of a Unified Certification Program (UCP). Under this MOU, the RIDOA agrees to perform all DBE certification activities in accordance with the criteria and procedures of Part 26, Subparts D and E and to otherwise comply with all provisions of Subparts D and E, unless specifically exempt.

SUBPART F - COMPLIANCE AND ENFORCEMENT

Section 26.101 Compliance Procedures Applicable to [Recipient]

RIAC understands that if it fails to comply with any requirement of this part, RIAC may be subject to formal enforcement action under §26.103 or §26.105 or appropriate program sanctions by the concerned operating administration, such as the suspension or termination of Federal funds, or refusal to approve projects, grants or contracts until deficiencies are remedied. Program sanctions may include, actions consistent with 49 U.S.C. 47106(d), 47111(d), and 47122.

Section 26.109 Information, Confidentiality, Cooperation and Intimidation or Retaliation

RIAC will safeguard from disclosure to third parties information that may reasonably be regarded as confidential business information, consistent with federal, state, and local law. Notwithstanding any provision of Federal or state law, RIAC will not release any information that may reasonably be construed as confidential business information to any third party without the written consent of the firm that submitted the information.

All participants in the DBE program (including, but not limited to, recipients, DBE firms and applicants for DBE certification, complainants and appellants, and contractors using DBE firms to meet contract goals) are required to cooperate fully and promptly with DOT and recipient compliance reviews, certification reviews, investigations, and other requests for information. Failure to do so shall be a ground for appropriate action against the party involved (e.g., with respect to recipients, a finding of noncompliance; with respect to DBE firms, denial of certification or removal of eligibility and/or suspension and debarment; with respect to a contractor which uses DBE firms to meet goals, findings of non-responsibility for future contracts and/or suspension and debarment).

RIAC, contractor, or any other participant in the program will not intimidate, threaten, coerce, or discriminate against any individual or firm for the purpose of interfering with any right or privilege secured by this part or because the individual or firm has made a complaint, testified, assisted, or participated in any manner in an investigation, proceeding, or hearing under this part. RIAC understands that it is in noncompliance with Part 26 if it violates this prohibition.

Attachment 1	Regulations: 49 CFR Part 26 website link
Attachment 2	Organizational Chart
Attachment 3	DBE Directory website link
Attachment 4	Small Business Element Plan
Attachment 5	Overall Goal Calculations
Attachment 6	Public Notice website link
Attachment 7	DBE Monitoring and Enforcement Mechanisms
Attachment 8	Demonstration of Good Faith Efforts or Good Faith Effort Plan - Forms 1 & 2



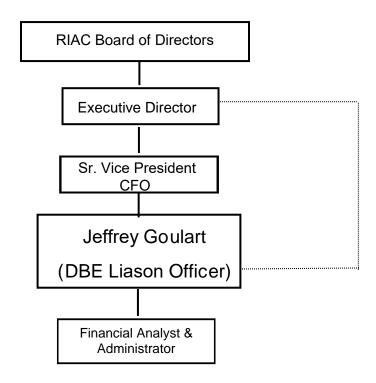
Regulations: 49CFR Part 26

https://www.ecfr.gov



Organizational Chart

Organizational Chart





DBE Directory

http://odeo.ri.gov/offices/mbeco/dbeprogram.php



Small Business Element Plan

Section 26.39 Fostering Small Business Participation

Objective

Recognizing that the DBE Program goals should be met through a mixture of race conscious and race neutral methods and, that by definition, DBE firms are small businesses; RIAC seeks to implement a small business element into its current DBE policy in accordance with applicable law. RIAC is including this element to facilitate competition by and expand opportunities for small businesses. RIAC is committed to taking all reasonable steps to eliminate obstacles to small businesses that may preclude their participation in procurements as prime contractors or subcontractors. RIAC will meet its objectives using a combination of the following methods and strategies:

- 1. Unbundling: RIAC, where feasible may "unbundle" projects or separate large contracts into smaller contracts which may be more suitable for small business participation. RIAC will conduct contract reviews on each USDOT-assisted contract to determine whether portions of the project could be "unbundled" or bid separately. This determination will be made based on the estimated availability of small businesses able to provide specific scopes of work and will consider any economic or administrative burdens which may be associated with unbundling. Similarly, RIAC will encourage its prime contractors and consultants to unbundle contracts to facilitate small business participation. RIAC will assist prime contractors and consultants in identifying portions of work which may be unbundled and performed by small businesses.
- 2. Outreach and Assistance: RIAC utilizes the State of Rhode Island Office of Diversity, Equity & Opportunity, Minority Business Enterprise Compliance Office to seek out and develop a listing of local and regional small businesses. Additional outreach efforts will include:
 - a. Assisting small businesses to better understand RIACs contracting and procurement opportunities;
 - b. Engaging actively with RIAC departments and the community to share experiences, remedy mistakes, and identify new opportunities;
 - c. Encouraging small businesses, including minority and women owned, to pursue MBE/WBE/DBE certifications;
 - d. Hosting and participating in open houses, business development meetings, and other hosted events intended to enhance procurement opportunities for small businesses; and
 - e. Placing upcoming contracting opportunities on the RIAC website www.pvdairport.com.

Definitions

1. Small Business:

Small businesses must meet the definitions specified in Section 3 of the Small Business Act and the Small Business Administration regulations implementing it (13 CFR Part 121). A small business is a business that is independently owned and operated, is organized for profit, and is not dominant in its field. Depending on the industry, size standard eligibility is based on the average number of employees for the preceding twelve months or on sales volume averaged over a three-year period.

2. Disadvantaged Business Enterprise:

A for profit small business (as defined by the Small Business Administration) --

- That is at least 51 percent owned by one or more individuals who are both socially and economically disadvantaged or, in the case of a corporation, in which 51 percent of the stock is owned by one or more such individuals:

- Whose socially and economically disadvantaged owners do not exceed the Personal Net Worth (PNW) does not exceed the described in 49 CFR Part 26;
- Whose average annual gross receipts, as defined by SBA regulations;
- Whose management and daily business operations are controlled by one or more of the socially and economically disadvantaged individuals who own it; and
- Has been certified as a DBE by the State of Rhode Island Office of Diversity, Equity & Opportunity, Minority Business Enterprise Compliance Office in accordance with 49 CFR 26.

For the purposes of the small business element of RIAC's DBE Program, small businesses which are also owned and controlled by socially disadvantaged individuals will be encouraged to seek DBE certification. Only DBE certified firms will be counted towards DBE participation on DOT-assisted contracts.

Certification and Verification Procedures

RIAC will accept the following certifications for participation in the small business element of RIAC's DBE Program with applicable stipulations:

RI DBE Certification -

DBE Certification by the State of Rhode Island Office of Diversity, Equity & Opportunity, Minority Business Enterprise Compliance Office which stipulates that a firm has been determined to meet all the requirements in accordance with 49 CFR Part 26. All certification determinations are evidenced by a letter of DBE certification issued by the State of Rhode Island Office of Diversity, Equity & Opportunity, Minority Business Enterprise Compliance Office.

Implementation Schedule

RIAC has approved and implemented the Small Business Participation element of the DBE Program.



Overall Goal Calculations

Section 26.45: Overall DBE Three-Year Goal Methodology

Name of Recipient: Rhode Island Airport Corporation (RIAC) operates and maintains the state's airport system including T. F. Green (PVD), Block Island (BID), Westerly (WST), Newport (UUU), North Central (SFZ), and Quonset (OQU) Airports.

Goal Period: FY-2021-2022-2023 – October 1, 2020 through September 30, 2023

DOT-assisted contract amount: FY-2021 \$4,788,000

FY-2022 \$ 4,009,833 FY-2023 \$18,517,500

Total \$27,315,333

Overall Three-Year Goal: 9.56% to be accomplished through 0% RC and 9.56% RN

Total dollar amount to be expended on DBE's: \$2,502,406

RIAC anticipates awarding the following contracts:

	Airport	Project Description	Total AIP
'-		Contracts Fiscal Year 2021:	
1	BID	Apron Rehabilitation (Phase 1)	\$ 720,000
2	BID	BID Terminal Public Water Supply	\$ 225,000
3	PVD	Public Address System Replacement	\$ 1,278,000
4	PVD	Stormwater Conveyance and Drainage System Improvements	\$ 1,170,000
5	PVD	PM CM Services AIP Projects	\$ 405,000
6	PVD	Security Camera System Storage and Server Replacement	\$ 270,000
7	PVD	Airside Pavement Management - Phase II	\$ 247,500
8	PVD	Public Way Finding Directional Signage Ground Transportation Level	\$ 202,500
9	PVD	Rehabilitate Airfield Electrical, Lighting and Signage Assessment	\$ 180,000
10	PVD	ARFF Rapid Deployment Communication System Rehabilitation	\$ 90,000
		Contracts Fiscal Year 2022:	
1	BID	Apron Rehabilitation	\$ 833,333
2	PVD	Emergency Backup Power and Water	\$ 1,300,000
3	PVD	Taxiway C Reconstruction	\$ 900,000
4	PVD	PM CM Services AIP Projects	\$ 405,000
5	PVD	Dispatch Console and 800 MHz Radio Equipment Replacement	\$ 306,000
6	PVD	Obstruction Removal And Easement Acquisitions - RW16-34	\$ 202,500
7	PVD	Inline EDS Baggage Control Room Upgrade	\$ 63,000
		Contracts Fiscal Year 2023:	
1	PVD	Taxiway C Reconstruction (Group IV)	\$ 9,000,000
2	PVD	Inline EDS Baggage Handling System Upgrade	\$ 3,960,000
3	PVD	Southside Grading and Utility Improvements	\$ 2,565,000
4	PVD	Camera and Video System Improvements	\$ 2,160,000
5	PVD	Environmental Assessment for Master Plan Update	\$ 427,500
6	PVD	PM CM Services	\$ 405,000

Market Area: State of Rhode Island

Determination of Market Area:

Given the size of the State of Rhode Island, RIAC used the entire State as a means of market area and did not breakout businesses based on counties.

Step 1. 26.45(c) Actual relative availability of DBE's

The number of available DBEs for airport-related construction work was derived from the latest revision of the Minority Business Enterprise Compliance Office (MBECO) DBE Directory. The combined total of available DBE firms in the State of Rhode Island is <u>601</u>. In order to accurately determine the number of available DBEs for airport-related work, RIAC used the Primary NAICS codes within the DBE Directory and matched them to the number of establishments deemed ready, willing, and able to provide services to RIAC from the United States Census Bureau.

<u>Determination of relevant NAICS codes</u>

Based on information provided by RIAC staff and external consultants familiar with the contracts projected for 2021, 2022, and 2023 a list of anticipated NAICS codes was determined for each anticipated project for each fiscal year in Tables 1-3 on the pages to follow.

Step 1: Base Figure			
	2021	2022	2023
Total RI DBE's (1)	541	410	325
Total RI Firms (2)	5339	5155	3410
	10.13%	7.95%	9.53%
Average DBE Goal		9.21%	

⁽¹⁾The data source is the State of Rhode Island Office of Diversity, Equity & Opportunity, Minority Business Enterprise Compliance Office (MBECO) Directory dated June 2020 located at web link: http://odeo.ri.gov/offices/mbeco/dbe-program.php

Note: Due to the unavailability of current Census data, adjustments to the number of Census firms were necessary. If a NAICS code is marked with an asterisk * in Tables 1-3 above, the number of Census firms has been increased to match the number of DBE firms for comparative analysis.

⁽²⁾The data source is the United States Census Bureau web link: https://data.census.gov using table CB1700CBP County Business Patterns by Legal Form of Organization and Employment Size Class for U.S., States, and Selected Geographies: 2017.

Table 1

	the following:							
For FY-2021, we anticipate the award of t	inc ronowing.							Weighted
			USDOT-					Average by
			Assisted	Total	Total All	Step 1		Project
			Contract	DBEs	Firms	DBE		Step 2 DBE
Project Name	NAICS Description	NAICS	amount	Directory	Census	(%)	DBE (\$)	(%)
1. BID - Apron Rehabilitation-Phase I	Highway, Street, and Bridge Construction	237310*		26	26			
	Site Preparation Contractors	238910		9	197			
	Engineering Services Surveying an Mapping	541330 541370		38 1	245 34			
	Testing Laboratories	541380		5	30			
To	otal Project	341300	\$ 720,000	79		14.85%	\$106,917	2.23%
· ·	Water and Sewer Line and Related		120,000		002	1 1100 70	ψ.00,011	
2. BID - Terminal Public Water Supply	Structures Construction	237110		0	29			
2. DID - Terrimian Labite Water Supply	Plumbing, Heating, and Air-Conditioning	207110			23			
	Contractors	238220		8	432			
	Plastic Pipe and Pipe Fitting							
	Manufacturing	326122		0	0			
	Engineering Services	541330		38	245			
	Surveying and Mapping	541370		1	34			
	otal Project		\$ 225,000	47	740	6.35%	\$ 14,291	0.30%
3. PVD - Public Address System	Electrical Contractors and other wiring							
Replacement	installation contractors	238210		8	350			
	Electronic Computer Manufacturing	334111		0	0			
	Audio and Video Equipment	224240			_			
	Manufacturing Engineering Services	334310 541330		0 38	0 245			
т.	etal Project	541330	\$1,278,000	38	245 595	7 73%	\$ 98,803	2.06%
	•		\$ 1,276,000	40	393	1.13/0	φ 30 ,003	2.00 /
4. PVD - Stormwater Conveyance and	Structural Steel and Precast Concrete	220420		40	40			
Drainage System Improvements	Contractors Site Preparation Contractors	238120		12	13			
	Concrete Pipe Manuafacturing	238910 327332		9	197 0			
	Iron Foundries	331511		0	0			
	Engineering Services	541330		38	245			
	Surveying and Mapping	541370		1	34			
T/	otal Project		\$1,170,000	60		12.27%	\$143,558	3.00%
5. PVD - Project								
Management/Construction Management								
Services AIP Projects	Engineering Services	541330		38	245			
	otal Project		\$ 405,000	38		15.51%	\$ 62,816	1.31%
6. PVD - Security Camera System	Electrical Contractors and other wiring							
Storage and Server Replacement	installation contractors	238210		8	350			
-	Electronic Computer Manufacturing	334111		0	0			
	Fiber Optic Cabeling Manufacturing	335921*		1	1			
	Engineering Services	541330		38	245			
To	otal Project		\$ 270,000	47	596	7.89%	\$ 21,292	0.44%
7. PVD - Airside Pavement Management								
Phase II	Site Preparation Contractors	238910		9	197			
	Engineering Services	541330		38	245			
	Surveying and Mapping	541370		1	34			
	Testing Laboratories	541380		5	30		A	
To	otal Project		\$ 247,500	53	506	10.47%	\$ 25,924	0.54%
8. PVD - Public Wayfinding Directional								
a								
Signage Ground Transportation Level	Highway, Street, and Bridge Construction	237310		26	21			
Signage Ground Transportation Level	Sign Manufacturing	339950		0	20			
Signage Ground Transportation Level	Sign Manufacturing Engineering Services	339950 541330		0 38	20 245			
	Sign Manufacturing Engineering Services Surveying and Mapping	339950	¢ 202 F00	0 38 1	20 245 34	20.249/	¢ 44 400	0.000
To	Sign Manufacturing Engineering Services Surveying and Mapping tal Project	339950 541330	\$ 202,500	0 38	20 245 34	20.31%	\$ 41,133	0.86%
To 9. PVD - Rehabilitate Airfield Electrical,	Sign Manufacturing Engineering Services Surveying and Mapping otal Project Electrical Contractors and other wiring	339950 541330 541370	\$ 202,500	0 38 1 65	20 245 34 320	20.31%	\$ 41,133	0.86%
To	Sign Manufacturing Engineering Services Surveying and Mapping botal Project Electrical Contractors and other wiring installation contractors	339950 541330 541370 238210	\$ 202,500	0 38 1 65	20 245 34 320 350	20.31%	\$ 41,133	0.86%
To 9. PVD - Rehabilitate Airfield Electrical,	Sign Manufacturing Engineering Services Surveying and Mapping botal Project Electrical Contractors and other wiring installation contractors Other Lighting Equipment manufacturing	339950 541330 541370	\$ 202,500	0 38 1 65	20 245 34 320	20.31%	\$ 41,133	0.86%
To 9. PVD - Rehabilitate Airfield Electrical,	Sign Manufacturing Engineering Services Surveying and Mapping that Project Electrical Contractors and other wiring installation contractors Other Lighting Equipment manufacturing Power, Distribution, and Specialty	339950 541330 541370 238210 335129	\$ 202,500	0 38 1 65	20 245 34 320 350 0	20.31%	\$ 41,133	0.86%
To 9. PVD - Rehabilitate Airfield Electrical,	Sign Manufacturing Engineering Services Surveying and Mapping tal Project Electrical Contractors and other wiring installation contractors Other Lighting Equipment manufacturing Power, Distribution, and Specialty Transformer Manufacturing	339950 541330 541370 238210 335129 335311	\$ 202,500	0 38 1 65	20 245 34 320 350 0	20.31%	\$ 41,133	0.869
To 9. PVD - Rehabilitate Airfield Electrical,	Sign Manufacturing Engineering Services Surveying and Mapping batal Project Electrical Contractors and other wiring installation contractors Other Lighting Equipment manufacturing Power, Distribution, and Specialty Transformer Manufacturing Sign Manufacturing	339950 541330 541370 238210 335129 335311 339950	\$ 202,500	0 38 1 65 8 0	20 245 34 320 350 0	20.31%	\$ 41,133	0.86%
To 9. PVD - Rehabilitate Airfield Electrical,	Sign Manufacturing Engineering Services Surveying and Mapping botal Project Electrical Contractors and other wiring installation contractors Other Lighting Equipment manufacturing Power, Distribution, and Specialty Transformer Manufacturing Sign Manufacturing Engineering Services	339950 541330 541370 238210 335129 335311	\$ 202,500	0 38 1 65	20 245 34 320 350 0	20.31%	\$ 41,133	0.869
To 9. PVD - Rehabilitate Airfield Electrical, Lighting and Signage Assessment	Sign Manufacturing Engineering Services Surveying and Mapping batal Project Electrical Contractors and other wiring installation contractors Other Lighting Equipment manufacturing Power, Distribution, and Specialty Transformer Manufacturing Sign Manufacturing	339950 541330 541370 238210 335129 335311 339950 541330	\$ 202,500	0 38 1 65 8 0 0 1 38	20 245 34 320 350 0 0 20 245		\$ 41,133 \$ 13,313	
To 9. PVD - Rehabilitate Airfield Electrical, Lighting and Signage Assessment	Sign Manufacturing Engineering Services Surveying and Mapping botal Project Electrical Contractors and other wiring installation contractors Other Lighting Equipment manufacturing Power, Distribution, and Specialty Transformer Manufacturing Sign Manufacturing Engineering Services Surveying and Mapping botal Project	339950 541330 541370 238210 335129 335311 339950 541330		0 38 1 65 8 0 0 1 38	20 245 34 320 350 0 0 20 245 34			
To 9. PVD - Rehabilitate Airfield Electrical, Lighting and Signage Assessment To 10. PVD - ARFF Rapid Deployment	Sign Manufacturing Engineering Services Surveying and Mapping tal Project Electrical Contractors and other wiring installation contractors Other Lighting Equipment manufacturing Power, Distribution, and Specialty Transformer Manufacturing Sign Manufacturing Engineering Services Surveying and Mapping tal Project Electrical Contractors and other wiring	339950 541330 541370 238210 335129 335311 339950 541330 541370		0 38 1 65 8 0 0 1 38 1 48	20 245 34 320 350 0 0 20 245 34 649			
To 9. PVD - Rehabilitate Airfield Electrical, Lighting and Signage Assessment To 10. PVD - ARFF Rapid Deployment	Sign Manufacturing Engineering Services Surveying and Mapping botal Project Electrical Contractors and other wiring installation contractors Other Lighting Equipment manufacturing Power, Distribution, and Specialty Transformer Manufacturing Sign Manufacturing Engineering Services Surveying and Mapping botal Project Electrical Contractors and other wiring installation contractors	339950 541330 541370 238210 335129 335311 339950 541330 541370		0 38 1 65 8 0 0 1 38	20 245 34 320 350 0 0 20 245 34 649			
To 9. PVD - Rehabilitate Airfield Electrical, Lighting and Signage Assessment To 10. PVD - ARFF Rapid Deployment	Sign Manufacturing Engineering Services Surveying and Mapping tal Project Electrical Contractors and other wiring installation contractors Other Lighting Equipment manufacturing Power, Distribution, and Specialty Transformer Manufacturing Sign Manufacturing Engineering Services Surveying and Mapping tal Project Electrical Contractors and other wiring	339950 541330 541370 238210 335129 335311 339950 541330 541370		0 38 1 65 8 0 0 1 38 1 48	20 245 34 320 350 0 0 20 245 34 649			
To 9. PVD - Rehabilitate Airfield Electrical, Lighting and Signage Assessment To 10. PVD - ARFF Rapid Deployment	Sign Manufacturing Engineering Services Surveying and Mapping batal Project Electrical Contractors and other wiring installation contractors Other Lighting Equipment manufacturing Power, Distribution, and Specialty Transformer Manufacturing Sign Manufacturing Engineering Services Surveying and Mapping batal Project Electrical Contractors and other wiring installation contractors Electronic Computer Manufacturing	339950 541330 541370 238210 335129 335311 339950 541330 541370		0 38 1 65 8 0 0 1 38 1 48	20 245 34 320 350 0 0 20 245 34 649			
To D. PVD - Rehabilitate Airfield Electrical, Lighting and Signage Assessment To To To To PVD - ARFF Rapid Deployment	Sign Manufacturing Engineering Services Surveying and Mapping botal Project Electrical Contractors and other wiring installation contractors Other Lighting Equipment manufacturing Power, Distribution, and Specialty Transformer Manufacturing Sign Manufacturing Engineering Services Surveying and Mapping botal Project Electrical Contractors and other wiring installation contractors Electronic Computer Manufacturing Other Communications Equipment	339950 541330 541370 238210 335129 335311 339950 541330 541370 238210 334111		0 38 1 65 8 0 0 1 38 1 48	20 245 34 320 350 0 0 20 245 34 649			
To D. PVD - Rehabilitate Airfield Electrical, Lighting and Signage Assessment To To To To PVD - ARFF Rapid Deployment	Sign Manufacturing Engineering Services Surveying and Mapping botal Project Electrical Contractors and other wiring installation contractors Other Lighting Equipment manufacturing Power, Distribution, and Specialty Transformer Manufacturing Sign Manufacturing Engineering Services Surveying and Mapping botal Project Electrical Contractors and other wiring installation contractors Electronic Computer Manufacturing Other Communications Equipment Manufacturing Fiber Optic Cabling Manufacturing Noncurrent-Carrying Wiring Device	339950 541330 541370 238210 335129 335311 339950 541330 541370 238210 334111 334290* 335921*		0 38 1 65 8 0 1 38 1 48	20 245 34 320 350 0 0 20 245 34 649 350 0			
To D. PVD - Rehabilitate Airfield Electrical, Lighting and Signage Assessment To To To To PVD - ARFF Rapid Deployment	Sign Manufacturing Engineering Services Surveying and Mapping tal Project Electrical Contractors and other wiring installation contractors Other Lighting Equipment manufacturing Power, Distribution, and Specialty Transformer Manufacturing Sign Manufacturing Engineering Services Surveying and Mapping tal Project Electrical Contractors and other wiring installation contractors Electronic Computer Manufacturing Other Communications Equipment Manufacturing Fiber Optic Cabling Manufacturing Noncurrent-Carrying Wiring Device Manufacturing	339950 541330 541370 238210 335129 335311 339950 541370 238210 334111 334290* 335921* 335932		0 38 1 65 8 0 0 1 38 1 48 8 0	20 245 34 320 350 0 0 20 245 34 649 350 0			
To 9. PVD - Rehabilitate Airfield Electrical, Lighting and Signage Assessment	Sign Manufacturing Engineering Services Surveying and Mapping total Project Electrical Contractors and other wiring installation contractors Other Lighting Equipment manufacturing Power, Distribution, and Specialty Transformer Manufacturing Sign Manufacturing Engineering Services Surveying and Mapping total Project Electrical Contractors and other wiring installation contractors Electronic Computer Manufacturing Other Communications Equipment Manufacturing Fiber Optic Cabling Manufacturing Noncurrent-Carrying Wiring Device Manufacturing Architectural Services	339950 541330 541370 238210 335129 335311 339950 541330 541370 238210 334111 334290* 335921* 335932 541310		0 38 1 65 8 0 0 1 38 1 48 8 0	20 245 34 320 350 0 20 245 34 649 350 0			
To D. PVD - Rehabilitate Airfield Electrical, Lighting and Signage Assessment To	Sign Manufacturing Engineering Services Surveying and Mapping botal Project Electrical Contractors and other wiring installation contractors Other Lighting Equipment manufacturing Power, Distribution, and Specialty Transformer Manufacturing Sign Manufacturing Engineering Services Surveying and Mapping botal Project Electrical Contractors and other wiring installation contractors Electronic Computer Manufacturing Other Communications Equipment Manufacturing Fiber Optic Cabling Manufacturing Noncurrent-Carrying Wiring Device Manufacturing Architectural Services Engineering Services	339950 541330 541370 238210 335129 335311 339950 541370 238210 334111 334290* 335921* 335932	\$ 180,000	0 38 1 65 8 0 0 1 38 1 48 8 0	20 245 34 320 350 0 20 245 34 649 350 0	7.40%	\$ 13,313	0.28%
To 9. PVD - Rehabilitate Airfield Electrical, Lighting and Signage Assessment To 10. PVD - ARFF Rapid Deployment Communication System Rehabilitation	Sign Manufacturing Engineering Services Surveying and Mapping total Project Electrical Contractors and other wiring installation contractors Other Lighting Equipment manufacturing Power, Distribution, and Specialty Transformer Manufacturing Sign Manufacturing Engineering Services Surveying and Mapping total Project Electrical Contractors and other wiring installation contractors Electronic Computer Manufacturing Other Communications Equipment Manufacturing Fiber Optic Cabling Manufacturing Noncurrent-Carrying Wiring Device Manufacturing Architectural Services	339950 541330 541370 238210 335129 335311 339950 541330 541370 238210 334111 334290* 335921* 335932 541310		0 38 1 65 8 0 0 1 38 1 48 8 0	20 245 34 320 350 0 20 245 34 649 350 0	7.40%		0.869

Table 2

,	f the following:								
Project Name	NAICS Description	NAICS	Ass Cor	DOT- sisted ntract sount	Total DBEs Directory	Total All Firms Census	Step 1 DBE (%)	DBE (\$)	Weighted Average by Project Step 2 DBE (%)
1. BID - Apron Rehabilitation-Phase II	Highway, Street, and Bridge				Í		. ,	(.,	` '
,	Construction	237310*			26	26			
	Electrical Contractors and other								
	wiring installation contractors	238210			8	350			
	Site Preparation Contractors	238910			9	197			
	Engineering Services	541330			38	245			
	Surveying an Mapping	541370			1	34			
	Testing Laboratories	541380			5	30			
Tota	al Project		\$ 8	833,333	87	882	9.86%	\$ 82,200	2.05%
2. PVD - Emergency Backup Power									
and Water	Water Supply	221310			0	7			
	Water and Sewer Line and Related					· ·			
	Structures Construction	237110			0	29			
	Electrical Contractors and other	201110				20			
	wiring installation contractors	238210			8	350			
	Plastic Pipe and Pipe Fitting	2002.0			- Ŭ	000			
	Manufacturing	326122			0	0			
	Motor and Generator Manufacturing	335312			0	0			
	Architectural Services	541310			10	70			
	Engineering Services	541330			38	245			
	Surveying and Mapping	541370			1	34			
Tot	al Project	341370	\$ 13	300,000	57	735	7 76%	\$ 100,816	2.51%
		1	ΨΙ,	300,000	31	733	7.7070	\$ 100,010	2.51/0
3. PVD - Taxiway C Reconstruction	Highway, Street, and Bridge	007040*			00	00			
	Construction	237310*			26	26			
	Electrical Contractors and other	220240				050			
	wiring installation contractors	238210			8	350			
	Site Preparation Contractors	238910			9	197			
	Other Lighting Equipment	225420			0	0			
	manufacturing	335129			0	0			
	Engineering Services	541330			38	245			
	Surveying an Mapping	541370			1	34			
	Testing Laboratories	541380			5	30	0.000/	A 00 ==0	0.040/
I ota	al Project		\$ 9	900,000	87	882	9.86%	\$ 88,776	2.21%
4. PVD - Project									
Management/Construction									
Management Services AIP Projects	Engineering Services	541330			38	245			
Tota	al Project		\$ 4	405,000	38	245	15.51%	\$ 62,816	1.57%
5. PVD - Dispatch Console and 800	Electrical Contractors and other								
MHz Radio Equipment Replacement	wiring installation contractors	238210			8	350			
	Telephone Apparatus Manufacturing	334210			0	0			
	Radio and Television Broadcasting								
	and Wireless Communications								
	Equipment Manufacturing	334220			0	4			
	Other Communications Equipment								
	Manufacturing	334290*			1	1			
	Engineering Services	541330			38	245			
				306,000	47	600	7.83%	\$ 23,970	0.60%
Tota	al Project		\$ 3		_				
	al Project	l	D C						
6. PVD - Obstruction Removal and		238910	3		a	107			
	Site Preparation Contractors	238910	\$ 3		9	197 740			
6. PVD - Obstruction Removal and	Site Preparation Contractors Offices of Lawyers	541110	3		0	740			
6. PVD - Obstruction Removal and	Site Preparation Contractors Offices of Lawyers Engineering Services	541110 541330	3		0 38	740 245			
6. PVD - Obstruction Removal and Easement Acquisitions - Runway 16-34	Site Preparation Contractors Offices of Lawyers Engineering Services Surveying and Mapping	541110		202 500	0 38 1	740 245 34	3 05%	\$ 2,072	0.05%
6. PVD - Obstruction Removal and Easement Acquisitions - Runway 16-34 Tot	Site Preparation Contractors Offices of Lawyers Engineering Services Surveying and Mapping at Project	541110 541330		202,500	0 38	740 245	3.95%	\$ 2,072	0.05%
6. PVD - Obstruction Removal and Easement Acquisitions - Runway 16-34 Tot: 7. PVD - Inline EDS Baggage Control	Site Preparation Contractors Offices of Lawyers Engineering Services Surveying and Mapping al Project Electrical Contractors and other	541110 541330 541370		202,500	0 38 1 48	740 245 34 1216	3.95%	\$ 2,072	0.05%
6. PVD - Obstruction Removal and Easement Acquisitions - Runway 16-34 Tot	Site Preparation Contractors Offices of Lawyers Engineering Services Surveying and Mapping al Project Electrical Contractors and other wiring installation contractors	541110 541330 541370 238210		202,500	0 38 1 48	740 245 34 1216 350	3.95%	\$ 2,072	0.05%
6. PVD - Obstruction Removal and Easement Acquisitions - Runway 16-34 Tot: 7. PVD - Inline EDS Baggage Control	Site Preparation Contractors Offices of Lawyers Engineering Services Surveying and Mapping al Project Electrical Contractors and other wiring installation contractors Electronic Computer Manufacturing	541110 541330 541370 238210 334111		202,500	0 38 1 48	740 245 34 1216 350 0	3.95%	\$ 2,072	0.05%
6. PVD - Obstruction Removal and Easement Acquisitions - Runway 16-34 Tot: 7. PVD - Inline EDS Baggage Control Room Upgrade	Site Preparation Contractors Offices of Lawyers Engineering Services Surveying and Mapping al Project Electrical Contractors and other wiring installation contractors Electronic Computer Manufacturing Engineering Services	541110 541330 541370 238210	\$ 2	•	0 38 1 48 8 0 38	740 245 34 1216 350 0 245			
6. PVD - Obstruction Removal and Easement Acquisitions - Runway 16-34 Tot: 7. PVD - Inline EDS Baggage Control Room Upgrade	Site Preparation Contractors Offices of Lawyers Engineering Services Surveying and Mapping al Project Electrical Contractors and other wiring installation contractors Electronic Computer Manufacturing	541110 541330 541370 238210 334111		202,500 63,000	0 38 1 48	740 245 34 1216 350 0			0.05%
6. PVD - Obstruction Removal and Easement Acquisitions - Runway 16-34 Tot: 7. PVD - Inline EDS Baggage Control Room Upgrade	Site Preparation Contractors Offices of Lawyers Engineering Services Surveying and Mapping al Project Electrical Contractors and other wiring installation contractors Electronic Computer Manufacturing Engineering Services	541110 541330 541370 238210 334111	\$ 2	•	0 38 1 48 8 0 38	740 245 34 1216 350 0 245	7.73%		

Table 3

For FY-2023, we anticipate the award	of the following:							
i oi i 1-2020, we anucipate the award	and following.							Weighted
			USDOT-					Average by
			Assisted	Total	Total All	Step 1		Project
						-		_
Due in at Name	NAICC Description	NAIGO	Contract	DBEs	Firms	DBE	DDE (#)	Step 2 DBE
Project Name 1. PVD - Taxiway C Reconstruction	NAICS Description Highway, Street, and Bridge	NAICS	amount	Directory	Census	(%)	DBE (\$)	(%)
-	Construction	237310*		200	200			
(Group IV)	Electrical Contractors and other	23/310		26	26			
	wiring installation contractors	238210		8	350			
	Site Preparation Contractors	238910		9	197			
	Other Lighting Equipment	230310		3	131			
	manufacturing	335129		0	0			
	Engineering Services	541330		38	245			
	Surveying an Mapping	541370		1	34			
	Testing Laboratories	541380		5	30			
To	tal Project	•	\$ 9,000,000	87	882	9.86%	\$ 887,755	4.79
2. PVD - Inline EDS Baggage	Electrical Contractors and other							
z. PVD - Inline EDS Baggage Handling System Upgrade	wiring installation contractors	238210		8	350			
rialidiling System Opgrade	Electronic Computer Manufacturing	334111		0	0			
	Software Publishers	511210		0	46			
	Architectural Services	541310		10	70			
To	otal Project	0+1010	\$ 3.960.000	10	466	3.86%	\$ 152,961	0.839
		1	ψ 3,300,000	10	700	3.00 /6	ψ 132,301	0.03
3. PVD - Southside Grading and	Water and Sewer Line and Related							
Utility Improvements	Structures Construction	237110		0	29			
	Highway, Street, and Bridge							
	Construction	237310		26	21			
	Electrical Contractors and other	000040						
	wiring installation contractors	238210		8	350			
	Site Preparation Contractors	238910		9	197			
	Engineering Services	541330		38	245			
	Surveying an Mapping	541370		1	34			
_	Testing Laboratories	541380		5	30	2 222/		
	tal Project		\$ 2,565,000	87	906	9.60%	\$ 246,308	1.33%
4. PVD - Camera and Video System	Electrical Contractors and other							
Improvements	wiring installation contractors	238210		8	350			
	Other Communications Equipment							
	Manufacturing	334290*		1	1			
	Audio and Video Equipment							
	Manufacturing	334310		0	0			
	Motor and Generator Manufacturing	335932		0	0			
	Architectural Services	541310		0 10	70			
	Architectural Services Engineering Services			0 10 38	70 245			
To	Architectural Services	541310	\$ 2,160,000	0 10	70	8.56%	\$ 184,865	1.00%
To 5. PVD - Environmental Assessment	Architectural Services Engineering Services	541310	\$ 2,160,000	0 10 38	70 245	8.56%	\$ 184,865	1.00%
	Architectural Services Engineering Services	541310	\$ 2,160,000	0 10 38	70 245	8.56%	\$ 184,865	1.009
5. PVD - Environmental Assessment	Architectural Services Engineering Services tal Project	541310 541330	\$ 2,160,000	0 10 38 57	70 245 666	8.56%	\$ 184,865	1.009
5. PVD - Environmental Assessment	Architectural Services Engineering Services tal Project Engineering Services	541310 541330 541330	\$ 2,160,000	0 10 38 57	70 245 666 245 30	8.56%	\$ 184,865	1.009
5. PVD - Environmental Assessment for Master Plan Update	Architectural Services Engineering Services tal Project Engineering Services Testing Laboratories	541310 541330 541330 541380	\$ 2,160,000	0 10 38 57	70 245 666 245 30 39			
5. PVD - Environmental Assessment for Master Plan Update To	Architectural Services Engineering Services stal Project Engineering Services Testing Laboratories Environmental Consulting Services	541310 541330 541330 541380		0 10 38 57 38 5 22	70 245 666 245 30 39			
5. PVD - Environmental Assessment for Master Plan Update To 6. PVD - Project	Architectural Services Engineering Services stal Project Engineering Services Testing Laboratories Environmental Consulting Services	541310 541330 541330 541380		0 10 38 57 38 5 22	70 245 666 245 30 39			
5. PVD - Environmental Assessment for Master Plan Update To 6. PVD - Project Management/Construction	Architectural Services Engineering Services stal Project Engineering Services Testing Laboratories Environmental Consulting Services stal Project	541310 541330 541330 541380 541620		0 10 38 57 38 5 22 38	70 245 666 245 30 39 \$ 245			0.36%
5. PVD - Environmental Assessment for Master Plan Update To 6. PVD - Project Management/Construction Management Services AIP Projects	Architectural Services Engineering Services tal Project Engineering Services Testing Laboratories Environmental Consulting Services tal Project Engineering Services	541310 541330 541330 541380	\$ 427,500	0 10 38 57 38 5 22 38	70 245 666 245 30 39 \$ 245	15.51%	\$ 66,306	0.36%
5. PVD - Environmental Assessment for Master Plan Update To 6. PVD - Project Management/Construction Management Services AIP Projects	Architectural Services Engineering Services stal Project Engineering Services Testing Laboratories Environmental Consulting Services stal Project	541310 541330 541330 541380 541620		0 10 38 57 38 5 22 38	70 245 666 245 30 39 \$ 245	15.51%	\$ 66,306	

Step 2. 26.45(d): Adjustments to Step 1 base figure.

After calculating a base figure of the relative availability of DBEs, evidence was examined to determine what adjustment (if any) was needed to the base figure in order to arrive at the overall goal. An examination of the anticipated projects for each fiscal year, the availability of the DBE firms by trade classification and the volume of work performed by DBE firms over previous years.

RIAC determined an adjustment was necessary using a weighted average based on project cost to more accurately reflect each annual goal. To determine the weight of each project based upon project cost, the formula below was used for each project:

The sum of all weighted project values were calculated in each fiscal year to arrive at an annual weighted average DBE goal. Please refer to the last column in Tables 1-3 above.

Step 2: Adjustment	2021	2022	2023
Weighted DBE Goal	11.19%	9.12%	8.65%
Average Overall Three-Year Goal		9.65%	

If there are significant changes to the data and the DBE goal changes materially, RIAC, on an annual basis, may contact the FAA DBE Compliance Specialist to update the overall goal.

Past History Participation

RIAC examined the last five years overall DBE goal accomplishments reported in the annual Uniform Report of DBE Awards and Commitments and Payments in Table below:

FY	Total Grant Amount	DBE Goals (RC)	Accomplishments	Weighted Average Accomplishments
FY 15	\$ 21,028,106	8.60%	5.81%	1.69%
FY 16	\$ 36,388,233	8.60%	13.15%	6.61%
FY 17	\$ 11,564,051	4.92%	5.90%	0.94%
FY 18	\$ 1,887,407	4.92%	4.41%	0.12%
FY 19	\$ 1,482,664	4.92%	5.36%	0.11%
Total	\$ 72,350,461			9.47%

Based upon historical evidence, RIAC has determined past participation should be considered in determining its overall DBE goal. To arrive at an overall goal, weighted average percentage participation and the weighted goal adjustment from Step 2 was taken.

9.65% Weighted goal figure + 9.47% (historical weighted accomplishments) / 2 = 9.56%

RIAC made no further adjustments, as no applicable disparity studies for the local market area or recent legal case information available from the State of Rhode Island Department of

Administration to show any evidence of barriers to entry or competitiveness of DBEs in the State of Rhode Island.

Breakout of Estimated "Race and Gender Neutral" (RN) and "Race and Gender Conscious" (RC) Participation. 26.51(b) (1-9)

RIAC will meet the maximum feasible portion of its overall goal by using Race Neutral (RN) means of facilitating DBE participation. RIAC will use the following RN means to increase DBE participation:

- 1. Arranging solicitations, times for the presentation of bids, quantities, specifications, and delivery schedules in ways that facilitates DBE, and other small businesses, participation.
- 2. Ensuring distribution of DBE directory, through print and electronic means, to the widest feasible universe of potential prime contractors;
- 3. Providing technical assistance and other services;
- 4. Disseminating information on contracting procedures and specific contract opportunities by including the MBECO on electronic mailing lists to increase awareness of upcoming contracting opportunities at RIAC.

RIAC estimates that in meeting its overall goal 9.56% it will obtain 9.56% from RN participation and 0% through RC measures.

This breakout is based on the following:

RIACs history of DBE participation levels are a result of applying RC measures into its DBE program. RIAC's levels of DBE participation over the last three years exceeded the goal by .30%, which may be evidence of race-neutral participation. Although RIAC has applied a race-conscious environment, we anticipate obtaining DBE participation through the use of RN efforts.

RIAC will adjust the estimated breakout of RN and RC DBE participation as needed to reflect actual DBE participation (see Section 26.51(f)) and track and report RN and RC participation separately. For reporting purposes, RN DBE participation includes, but is not necessarily limited to, the following: DBE participation through a prime contract obtained through customary competitive procurement procedures; DBE participation through a subcontract on a prime contract that does not carry a DBE goal, DBE participation on a prime contract exceeding a contract goal and DBE participation through a subcontract from a prime contractor that did not consider a firm's DBE status in making the award.

PUBLIC PARTICIPATION

Consultation: Section 26.45(g)(1).

In establishing the overall goal, RIAC provided for consultation and publication. This process may include consultation with minority, women's, and general contractor groups, community organizations, and other officials or organizations which could be expected to have information concerning the availability of disadvantaged and non-disadvantaged businesses, the effects of discrimination on opportunities for DBEs, and RIAC's efforts to establish a level playing field for the participation of DBEs. The consultation included a scheduled, direct, interactive exchange with as many interested stakeholders as possible focused on obtaining information relevant to the goal setting process, and was conducted before the goal methodology was submitted to the operating administration for review. Details of the consultation are as follows.

The consultation engaged in was teleconference which was held on July 13, 2020. A notice was published in the Providence Journal, on the airport website http://www.pvdairport.com under Procurement, and distributed to the MBE/DBE/WBE/SBE community through the State of Rhode Island Office of Diversity and Equity:

Dorinda Keene, Acting Associate Director - ODEO
Assistant Administrator – MBE
RI Department of Administration
Office of Diversity, Equity and Opportunity (ODEO)
Minority Business Enterprise Compliance Office (MBECO)
One Capitol Hill, 3rd Floor
Providence, Rhode Island 02908
Phone: (401) 574-8670; Email: Dorinda.Keene@doa.ri.gov

A copy of the Notice can be found in Attachment 6 to this program.

The following comments were received during the course of the consultation:

No comments have been received to date.

Notwithstanding paragraph (f)(4) of §26.45, RIACs proposed goals will not be implemented until this requirement has been met.



Public Notice

http://www.pvdairport.com/corporate/procurement

PUBLIC PARTICIPATION NOTICE

RIAC hereby announces its proposed Disadvantaged Business Enterprise (DBE) participation goal of 9.56% for FAA funded contracts/agreements. The proposed goal pertains to federal fiscal years 2021 through 2023. A teleconference will be held on July 13, 2020 at 4:00PM for the purpose of consulting with stakeholders to obtain information relevant to the proposed goal rationale and the goal setting process.

To participate in this teleconference, please email your contact information to procurement@pvdairport.com no later than end of day July 10, 2020 for call-in instructions.

Comments on the DBE goal will be accepted for 30 days from the date of this publication and can be sent to the following:

Mr. Jeffrey P. Goulart, DBELO Vice President Finance & Business Development Rhode Island Airport Corporation T. F. Green Airport 2000 Post Road Warwick, RI 02886-1533 Phone: 401-691-2233

igoulart@pvdairport.com

AND

Mr. Thomas Knox
FAA Western-Pacific Regional Office
Office of Civil Rights Staff
Federal Aviation Administration
777 S. Aviation Blvd., Suite #150
El Segundo, CA 90245
Phone: 424-405-7208

Fax: 424-405-7215 Thomas.knox@faa.gov Section-Page-Zone(s)

Description:

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Color Type

Size:

Public Notice on June 25, 2020, an applica-tion was filed with the Federal sion, Washington, D.C., seek-

Rhode Island.

LEGALS

control of Providence College

with regard to the operation and control of Radio Station WDOM-FM at Providence,

Providence College is an

educational entity created in 1917 by the State of Rhode Is-

land General Assembly, and its address is 1 Cunningham

Square, Providence, Rhode Island 02918. In the Year 2012

the WDOM Governing Board was comprised of Rev. Brian

DEPARTMENT OF BUSINESS REGULA-TION

COMMERCIAL LICENSING AND REGULATION

Liquor Control Section DEPARTMENT OF

NOTICE: Tockwotton Brewery LLC, DBA Narraganset

Brewing Co., located at 271 Tockwotton Street, Providence RI 02903, has applied

for a Brewery Liquor license. A virtual public hearing will

e conducted via Zoom on Ju-22 nd, 2020, at 11:00AM at

which time comments from

interested parties will be accepted and considered. Access

Information: Preferably, join through this link:

urrougn this link: https://zoom.us/j/971927948 45?pwd=L0Yva3JnYW5yN HdpWIRVVWx6N0U0QT0 9 (Meeting ID: 971 9279

Free OR 1-646-558-8656 US

information, please visit https

//dbr.ri.gov/divisions/commli

quest sign language and/or CART services for the deaf

and hard of hearing, please contact DBR at shirley.dossan

tos@dbr.ri.gov or (401) 462-9551. We strongly encourage you to do this at least 5 busi-

ness days before the date of the scheduled hearing to allow

adequate time to process your

STATE OF MAINE

DISTRICT COURT LOCATION: NEWPORT DOCKET NO.:

NEW-PC-19-021 IN RE: EMMA K. NOTICE IS HEREBY VEN TO Gavin W.

Finnerty, III, whereabouts un

Pursuant to 22 M.R.S. §4001 et seq., the Maine Department of Health & Human

ervices (hereafter, "DHHS") as petitioned the Court for a

Child Protection Order and/or Termination of Parenta

Rights Order, concerning the children: Emma K. d/o/b: 12/21/2011 born at Dover-Foxcroft, ME . The mother is

Alyssa Knowles, and the father is/or may be Gavin W

Finnerty, III. DHHS has me

Rule 4(g)(1)(A)-(C). Hear

lewport, Maine 04953

9/17/2020 , at _8:30 a.m. Failure to appear at this hear

ing may result in the issuance of a child protection order, the

rights, and/or any other order permissible under 22 M.R.S.

4001 et seq. You may be en-

titled to legal counsel in these

Contact the

proceedings. Contact the court at the above address or

207-368-5778 . To obtain

copy of the Petition(s), contact

the court or DHHS at 207 561-4100, 19 Maine Avenue

Bangor, ME 04401. DHHS is

represented by the Maine Of

84 Harlow Street, Bangor, ME

Judge, Maine District Court

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/s/ Peter Schleck

04401. Dated:6/18/2020

e of the Attorney General

Court,

12 Water Street

request.

Password: 339708). Alternatively, join by none: 888-788- 0099 US Tol

BUSINESS REGULATION

BACKHOE
INVITATION TO BID
Sealed Bids for Excess
Property Backhoe Sale will be received by the Kent County Water Authority at their office located at 1072 Main Street, West Warwick, Rhode Island 02893 until 10:00 a.m. prevailing time, on July 22, 2020 and at that time and place will be publicly opened and read

The following vehicle with

ies Backhoe, model year 2001, 4-wheel drive, climatecontrolled cab, extendahoe with manual quick disconnect bucket, 5000 operating hours. VIN JJG02856917

A pre-bid conference shall be held at the offices of the Kent County Water Authority, 1072 Main Street, West Warwick, Rhode Island on July 15, 2020, at 10:00 a.m. All prospective bidders must attend the pre-bid conference. A review of Case 590 Super M Backhoe will be done at the pre-bid conference for bidders cost determination. This sale is subject to a minimum reserve price.
Each Bid shall be submit-

ted in on the bid sheet that will be provided at the prebid conference.

No Bidder may withdraw

his Bid for a period of 90 days, excluding Saturdays, Sundays, and legal holidays, after the actual day of the opening of the Bids.

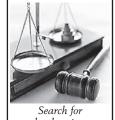
The owner reserves the right to waive any informality in or to reject any or all Bids, or parts thereof, if deemed to be in their best interest.

The offices of the Kent

County Water Authority are handicapped accessible. Individuals requesting interpreter services for the hearing impaired must contact the offices of the Kent County Water Authority 72 hours before the 821-9300 Telecommunications device or the hearing impaired avail-

Kent County Water Authority

Search for legal notices in-paper and online 24/7 on idencejournal.com/legals To advertise call: 401.277.7788



in-paper and

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Journal

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Street,Plainville,Ma508-695-934

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Journal

Shanley, Rev. Kenneth Sicard, Dr. Hugh Lena, Rev. Joseph Guido, Marifrances McGinn,

Steven Sears, Sharon Hay, John Sweeney and Tiffany Gaffney. Since 2012, the WDOM Governing Board has gradually changed more than 50 percent. Upon the grant of the transfer of control applica-tion, the new WDOM Governing Board shall be comprised of Rev. Kenneth Sicard. John Sweeney, Steven Sears, Ann Manchester-Molak, Dr. Sean Reid, Rev. James Cuddy O.P. and Christopher Neronha. WDOM-FM operates on

an assigned frequency of 91.3 MHz, with an effective radiated power of 125 watts. A copy of the Transfer of Control Application is availa-ble for public inspection in the

WDOM Online Public Inspection File at www.fcc.gov. In-dividuals who wish to advise the FCC of facts relating to whether this application should be granted should file comments online at www.fcc. gov or by mail to FCC, Washington, D.C. 20554.

MORTGAGEE'S SALE 10 Richard Street Cranston, RI Plat 5, Lot 2422

the mortgage will be sold subject to all encumbrances and prior liens on June 23, 2020 at 12:00 PM on the premises, by virtue of an order dated February 20, 2020 and recorded in the City of Cranston Land Evidence Records in Book 5928, Page 105 relative to a mortgage by Robert Loisel Shawna Loisel dated April 1 2005 and recorded in the City of Cranston Land Evidence Records in Book 2958, Page 275, the conditions of said

mortgage having been broken. Said sale will be subject to court approval. \$5,000.00 in cash, certified or bank check is required to bid. Other terms will be an-

nounced at the sale.
HARMON LAW OFFICES, Attorney for the Holder of the Mortgage 150 California Street

Newton, MA 02458 (617) 558-0500 2011021343 By order of the holder of the mortgage, the sale origi-nally scheduled for June 23, 2020 has been postponed to July 7, 2020 at 12:00 PM July 7, 2020 at 12:00 PM HARMON LAW OFFICES.

Attorney for the Holder of the

Clothing

Multi Family Yard Sale!! Lots of baby clothing very gently used and brand new with tags. (Sizing-infant through 2-7) Baby/I oddler toys/ 2 min-Cribs with mattresses(smoke free home), 1 full size Crib from Cardis with crib mattress(brand new). Women's clothing gently used and brand new. Women's shoes/hand bagsMen's clothing Assorted Assorted household items/electronics etc.Paris Olney Hopkins Rd Foster RI Saturday July 11th 9am-3pm

Providence

County

Burrillville, Cumberland,

Foster, Glocester, Lincoln, No. Smithfield, Scituate,

Smithfield, Woonsocket

SCITUATE Authentic Center Chimney Cape, 12 rooms, 2 bathrooms, 4 fireplaces, wide floors, cherry kitchen, updated utilities, barn, workshop, 14.6

acres, majestic setting, \$425,000. Long Realty 647-5454

Lots For Sale

COVENTRY WESTERN! 37 acres, 1285' frontage, water ta-ble approved, ideal for hunting of

150 California Street

T.F. Green Airport seeking operator for two restaurants

By Madeleine List Journal Staff Writer

WARWICK – The Rhode Island Airport Corporation announced a request for proposals on Friday seeking two additional restaurant operations for T.F. Green Airport, according to a statement from the corporation.

Two of the airport's largest restaurant spaces, each larger than 2,300 square feet, will be made available for a one-year lease with an option for extension and will add a projected 20 concessions jobs in total.

The spaces were previously occupied by Wolfgang Puck and Providence Oyster

Around 120 employees of the airport's previous food services provider, HMSHost, have been jobless since travel demand plummeted in March. Employees signed a petition after the airport entered

into a no-bid contract with Dunkin' that did not include a worker-retention policy. Dunkin' hired four previously-laid off airport workers out of 12 positions.

In its new request for proposals, the airport corporation, a state agency, says that it will favor respondents that agree to hire qualified personnel previously employed by HMSHost.

The corporation approved a proposal last October to seek 12 or more new restaurant concepts, requiring a minimum revenue guarantee of \$2.4 million to the airport and a capital investment of \$6.4 million to serve about 2 million passengers a year, according to the corporation.

Even before the onset of the novel coronavirus pandemic, the corporation received only one response from a company called SSP America. The contract was not finalized due to

pandemic, according to the statement.

In a scramble to secure concessions by the end of the corporations's previous contract with HMSHost, which expired June 30, the airport entered into an expedited agreement with Dunkin', according to the statement.

"With its new solicitation to attract two new restaurants, RIAC is attempting to ensure there are options available for the passengers at the Airport besides the offerings by Dunkin' that can help meet passenger needs," the corporation's statement The corporation will not

require minimum revenue guarantees or minimum capital investments and will only seek a percentage of revenue from the concessionaires.

The corporation estimates that passenger growth will reach 40% of 2019 levels over

the economic fallout of the the next year and projects to serve 734,000 passengers at the two new restaurants, according to the corporation.

"As the COVID-19 pandemic continues, [the corporation] has worked tirelessly to retain and restore jobs impacted by the historic and unprecedented drop in passenger levels in the aviation industry," the statement says. "Although [it] does not and has never employed individuals working in concessions or retail positions for airport tenants, it has always been the goal of [the corporation] to create an economic environment that helps create employment by fostering the enplanements needed to support airport jobs as well as those in the travel and tourism industry."

mlist@ providencejournal.com (401) 277-7121 On Twitter: @madeleine_list

From Page A1

Wednesday. "Schools across the country are working to decrease student housing density because it would be irresponsible to house students at full capacity."

URI, after consulting with state health officials, decided to reduce on-campus housing by 30%. URI will house 4,400 students this fall, compared with full capacity of 6,200.

Among those who get first shot at dorm rooms are first-year students, Collins said, because research has shown that freshmen who live on campus are much more likely to graduate. "In addition, we want

our first-years to know that they are part of the URI family," she said. "Many of them have never been to our campus because our tours and welcome days were canceled this spring." Transfer students and

out-of-state students dents come from out of state.

Of the 2,745 returning students who signed up for residential housing, 1,335 were Rhode Island residents, Collins said.

URI, however, is offering grants totaling \$3,000 over two years for students in this type of situation, she said. That money can be used for transportation, housing and other critical needs.

In addition, the university is providing free parking and a campus meal plan. Other services, including health, counseling and the writing center, will be available online.

Collins pointed out that URI will not be back to normal this fall. Students will take half of their classes online.

"Because we're in the middle of a health crisis, this fall is going to be very different," she said. "Students may only need to be here twice a week."

Nakena Kilgore, a rising junior from Providence, will be a residential adviser this year, so she has a dorm room. But she said her friends are "freaking out."

She said URI's decision is compounded by a decision Wednesday by the Narragansett Town Council to limit student rentals to three unrelated adults per house.

"This is a big dig at the minority community at URI," she said, referring to the university's announcement. "A lot of the URI community is

Like many land grant universities, URI has increasingly relied on out-of-state stulents to not only fill their offers but make up for lining enrollmen sis particularly acute England.

STOP HARASSMENT AND WAGE GARNISHMENT • HALT FORECLOSURE

For the upcoming school year, out-of-state tuition is \$32,578, and in-state is \$15,004. Meanwhile, public

universities have been getting less aid from state governments in recent years, forcing higher education to rely more heavily on tuition. Fifty-four percent of

URI's students are from Rhode Island, Collins said. She said URI depends on a healthy mix of students from in state and out of state to thrive, adding that the university is now a global institution. Alexander Monteiro,

a rising junior from Providence, doesn't know how he is going to juggle a 90-minute commute, a work study job and morning classes. "The housing decision

has ruined everything for me," he said. "I don't have a car. I was looking forward to going back. They didn't give us enough warning. I have struggled with online learning. It's so hard for me to concentrate. I need to be in On Twitter: class."

Monteiro also thinks that out-of-state students are being privileged at the expense of Rhode Island students, many of whom receive additional support through a program called Talent Development aimed at students from disadvantaged backgrounds.

The university said it's developing an appeals process for students who can make a good case that it would be very difficult to live off campus.

cessfully appealed their cases so far. URI is also looking at

Sixty students have suc-

enhancing its on-campus shuttle. "We are exploring off-

campus housing," Collins said. "When we made the announcement, over 600 beds were available from private landlords. We're in very close contact with

lborg@ providencejournal.com (401) 277-7823 @lborgprojocom

from in-state and the fact were also given priority Wheels For Wishes that they are taking this for on-campus housing. Place Your Ad In-Paper at 401.277.7700 or Online 24/7 away from us is unfair." Many of the transfer stu-@ providencejournal.com/marketplace

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PUBLIC PARTICIPATION NOTICE

Disadvantaged Business Enterprise (DBE) participation goal of 9.56% for FAA funded contracts/agreements.The proposed goal pertains to federal fiscal years 2021 through 2023. A teleconference will be held on July 13, 2020 at 4:00PM for the purpose of consulting with stakeholders to obtain information relevant to the proposed goal rationale and the goal setting process.

email your contact information to procurement@ pvdairport.com no later than end of day July 10, 2020 for call-in instructions.

Comments on the DBE goal will be accepted for 30 days from the date of this publication and can be sent to the following:

Mr. Jeffrey P. Goulart, DBELO Vice President Office

Development **Rhode Island Airport** Corporation T. F. Green Airport

FAA Western-Pacific Regional Office of Civil Rights Staff

Administration 777 S. Aviation Blvd., Suite El Segundo, CA 90245

To participate in this teleconference, please

Mr. Thomas Knox

Finance & Business

#150

2000 Post Road Warwick, RI 02886-1533 Phone: 401-691-2233

AND **Federal Aviation**

Phone: 424-405-7208 Fax: 424-405-7215

Dept. of Housing & Urban Development 401-277-8300

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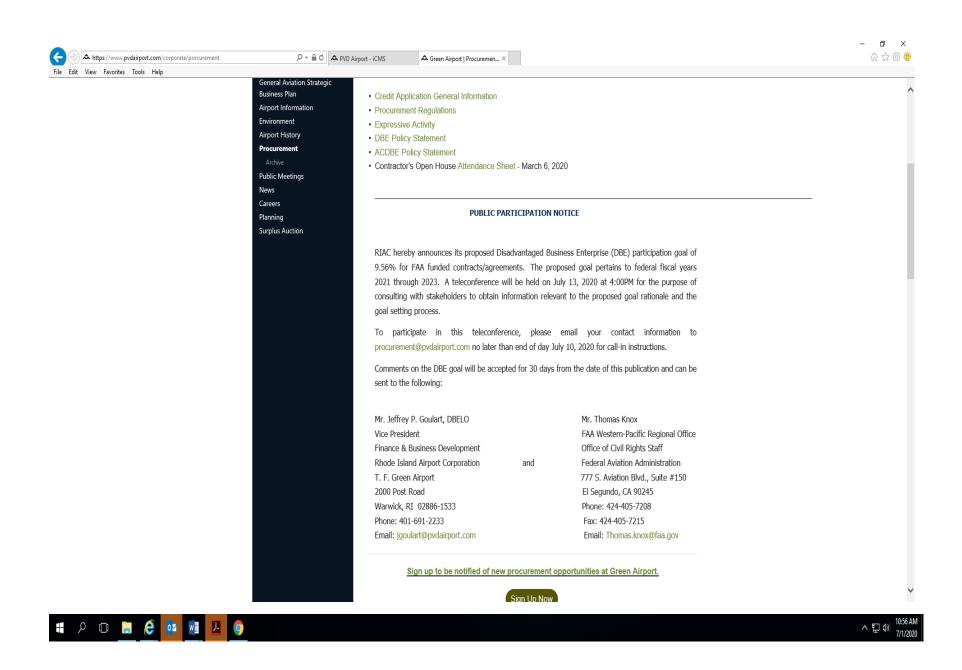
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Carla Ottaviano

From: Keene, Dorinda (DOA) < Dorinda.Keene@doa.ri.gov>

Sent: Wednesday, July 1, 2020 2:23 PM

To: Keene, Dorinda (DOA)

Cc: Jeffrey Goulart; Carla Ottaviano

Subject: RIAC Consultation Meeting Teleconference - July 13, 2020 @ 4:00 p.m. - DBE Goal

Setting FFY2021 - FFY2023

Attachments: Public Participation Notice.pdf

CAUTION: This email originated from outside your organization. Exercise caution when opening attachments or clicking links, especially from unknown senders.

Dear Certified MBE, WBE, DBE and VBE Firm:

The Rhode Island Airport Corporation (RIAC) invites you to participate in a consultation meeting teleconference scheduled for July 13, 2020 at 4:00 p.m. Please see the attached notice which provides further information relative to this consultation meeting teleconference.

RIAC has announced its proposed Disadvantaged Business Enterprise (DBE) participation goal of 9.56% for FAA funded contracts/agreements. This proposed goal pertains to federal fiscal years 2021 through 2023. The purpose of the teleconference is to obtain information from stakeholders relative the availability of disadvantaged and non-disadvantaged businesses, the effects of discrimination on opportunities for DBEs, and RIAC's efforts to establish a level playing field for the participation of DBEs. This teleconference provides an opportunity for you as a stakeholder to provide and obtain information relevant to the proposed goal rationale and the goal setting process. We strongly encourage you to participate.

Sincerely,

Dorínda L. Keene

Acting Associate Director - ODEO
Assistant Administrator – MBE
RI Department of Administration
Office of Diversity, Equity and Opportunity (ODEO)
Minority Business Enterprise Compliance Office (MBECO)
One Capitol Hill, 3rd Floor
Providence, Rhode Island 02908
(401) 574-8670

Carla Ottaviano

From: Procurement (PVD)

Sent: Wednesday, July 15, 2020 11:34 AM

To: Procurement (PVD)

Subject: RIAC Consultation Meeting - Teleconference 7/16/20 at 11:00AM

RIAC has scheduled another teleconference to offer opportunity to interested participants that were unable to attend the previously scheduled session. Please confirm attendance by responding to this email and callOin instructions will be sent to you. Thank you.

The Rhode Island Airport Corporation (RIAC) invites you to participate in a consultation meeting teleconference scheduled for 7/16/2020 at 11:00AM.

The purpose of this meeting is to announce RIAC's proposed Disadvantaged Business Enterprise (DBE) participation goal of 9.56% for FAA funded contracts/agreements. This proposed goal pertains to federal fiscal years 2021 through 2023. In this teleconference RIAC will explain the proposed goal rationale and the goal setting process. The consultation is a direct, interactive exchange with as many interested stakeholders as possible focused on obtaining information relevant to the goal setting process. Although this an opportunity to ask questions regarding this process, RIAC strongly encourages all questions and comments be forwarded to the following parties to incorporate them into RIAC's DBE Plan.

Mr. Jeffrey P. Goulart, DBELO
Vice President
Finance & Business Development
Rhode Island Airport Corporation and

T. F. Green Airport 2000 Post Road

Warwick, RI 02886-1533 Phone: 401-691-2233 jgoulart@pvdairport.com Mr. Thomas Knox
FAA Western-Pacific Regional Office
Office of Civil Rights Staff
Federal Aviation Administration

Federal Aviation Administration 777 S. Aviation Blvd., Suite #150 El Segundo, CA 90245

Phone: 424-405-7208 Fax: 424-405-7215 Thomas.knox@faa.gov

Carla Ottaviano

From: Procurement (PVD)

Sent: Wednesday, July 15, 2020 11:37 AM

To: Procurement (PVD)

Subject: RIAC Consultation Meeting - Teleconference 7/16/20 at 1:00PM

and

RIAC has scheduled another teleconference to offer opportunity to interested participants that were unable to attend the previously scheduled session. Please confirm attendance by responding to this email and callOin instructions will be sent to you. Thank you.

The Rhode Island Airport Corporation (RIAC) invites you to participate in a consultation meeting teleconference scheduled for 7/16/2020 at 1:00PM.

The purpose of this meeting is to announce RIAC's proposed Disadvantaged Business Enterprise (DBE) participation goal of 9.56% for FAA funded contracts/agreements. This proposed goal pertains to federal fiscal years 2021 through 2023. In this teleconference RIAC will explain the proposed goal rationale and the goal setting process. The consultation is a direct, interactive exchange with as many interested stakeholders as possible focused on obtaining information relevant to the goal setting process. Although this an opportunity to ask questions regarding this process, RIAC strongly encourages all questions and comments be forwarded to the following parties to incorporate them into RIAC's DBE Plan.

Mr. Jeffrey P. Goulart, DBELO Vice President

Finance & Business Development Rhode Island Airport Corporation

T. F. Green Airport 2000 Post Road

Warwick, RI 02886-1533 Phone: 401-691-2233 jgoulart@pvdairport.com Mr. Thomas Knox

FAA Western-Pacific Regional Office

Office of Civil Rights Staff

Federal Aviation Administration

777 S. Aviation Blvd., Suite #150

El Segundo, CA 90245 Phone: 424-405-7208 Fax: 424-405-7215

Thomas.knox@faa.gov



DBE Monitoring and Enforcement Mechanisms

Section 26.37 DBE Monitoring and Enforcement Mechanisms

RIAC has available several remedies to enforce the DBE requirements contained in its contracts, including, but not limited to, the following:

- 1. Breach of contract action, pursuant to the terms of the contract;
- 2. Breach of contract action, pursuant to Rhode Island General Laws §37-14.1 et. Seq.;
- 3. Enforcement action pursuant to Rhode Island Administrative Code §4-1-5 and Rhode Island General Laws §37-14.1 et. Seq.

In addition, the Federal government has available several enforcement mechanisms that it may apply to firms participating in the DBE problem, including, but not limited to, the following:

- 1. Suspension or debarment proceedings pursuant to 49 CFR Part 26
- 2. Enforcement action pursuant to 49 CFR Part 31
- 3. Prosecution pursuant to 18 USC 1001.



Demonstration of Good Faith Efforts or Good Faith Effort Plan – Forms 1 & 2

LETTER OF INTENT TO PERFORM AS A QUALIFIED DISADVANTAGED BUSINESS

_	AS A QUALIFII	ED DISADVANTAGED BUSINESS
To:(Name of Con	tractor)	Project:
		Reference #:
The undersigned intend	ls to perform work in connection	with the above project as (check one):
_	an individual	a corporation
_	a partnership	a joint venture
The undersigned certi Administration	fies the company is a Disadvar	ntaged Business Enterprise as defined by the Rhode Island Department of
The undersigned is probe performed).	epared to perform the following d	described work in connection with the above project (specify in detail work to
Subcontractor:	(Name)	Contract Amount
Supplier:	(Name)	Contract Amount
The Bid Price agreed u	pon is: \$	Dated
		ove are true and accurate and will be performed by the above, who will enter onditioned upon your execution of a contract with
Name of company, sig or the bid will be deem		icial of the company and the date must be properly executed on this document
(Date)	-	(Name of Disadvantaged Company)
*As determined by		
,		(Signature of Authorized Official)
		(Title of Authorized Official)

DISADVANTAGED BUSINESS ENTERPRISE UTILIZATION PLAN

The undersigned hereby further assures that the information included herein is true and correct, and that the DBE firm(s) listed herein have agreed to perform a commercially useful function in the work items noted for each firm. The undersigned further understands that no changes to this statement may be made without prior approval from the Civil Right Staff of the Federal Aviation Administration.

l.	Nam	ne of Project	
2.	Cont	tract #	
3.	Tota	al Dollar Amount of Bid	
4.	Disa	advantaged Business Enterprise Participation \$ Goal	
	a.	Name of Bidder	
		Address	_
		Phone(s)	_
	b.	If the Bidder is a Disadvantaged Business Enterprises (Contractors, suppliers, vendors), the services the approximate amount of money they will receive. (Include joint venture partner, if applicable.)	ney will provide and
		Total of listed amounts \$	
		(Use back of sheet for additional space, if needed)	
Co	ntract	etor:	
Ву	:		
Ad	dress	S:	
Ph	one N	Number: Zin Code:	